AKER HORIZONS

Company presentation 9 January 2025

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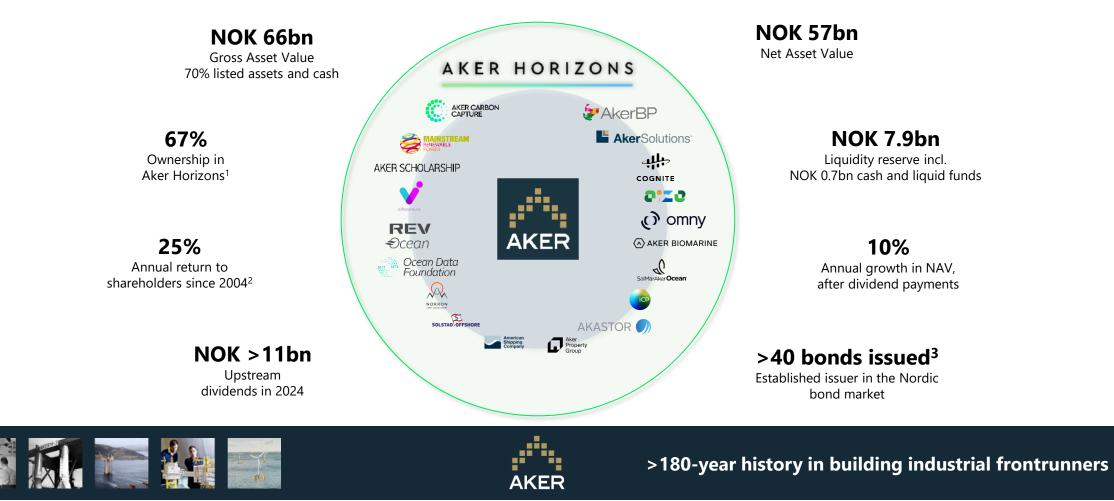
Agenda

Introduction to Aker Horizons
 Financials
 Appendix

A K E R H O R I Z O N S

Aker is an experienced issuer with significant assets under management

Aker Horizons is a core part of Aker's portfolio strategy



Figures as of Q3 report 2024

1. Ownership as of 8 January 2025

2. As of Q4 2023, including paid dividends, since the re-listing on the Oslo Stock Exchange on 8 September 2004

3. Aker and companies with Aker as leading investor

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Aker Horizons at a glance

Developing green energy and green industry projects to accelerate the transition to Net Zero

Active owner and developer of leading sustainable companies

- Established in 2020 as Aker Group's spearhead to **decarbonize** industry on a global scale, with Aker owning 67%
- Investing and developing companies within renewable power & transmission, sustainable industrial assets, and carbon capture, with the aim to solve fundamental sustainability challenges



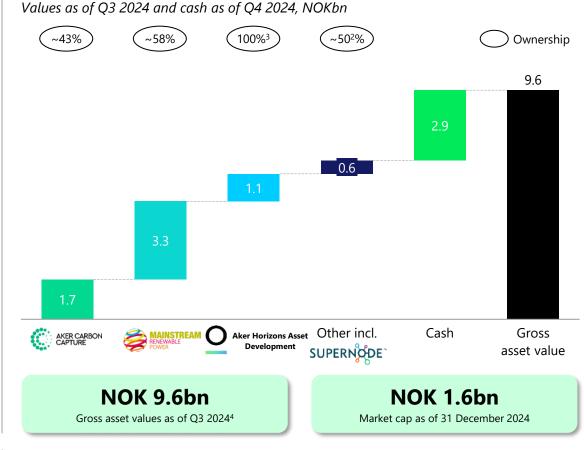
1. Aker Carbon Capture ("ACC"), Aker Offshore Wind ("AOW") and Aker Clean Hydrogen ("ACH") incubated within the Aker ecosystem

2. Figure showing the ownership of SuperNode, with Aker Horizons controlling 50% of voting shares and owning 49.95% of the shares

3. Powered Land is 80% owned

4. Asset values as of Q3 2024, including Q4 2024 cash position. Gross asset values is the sum of all assets determined by applying the market value of listed shares and book value of other assets

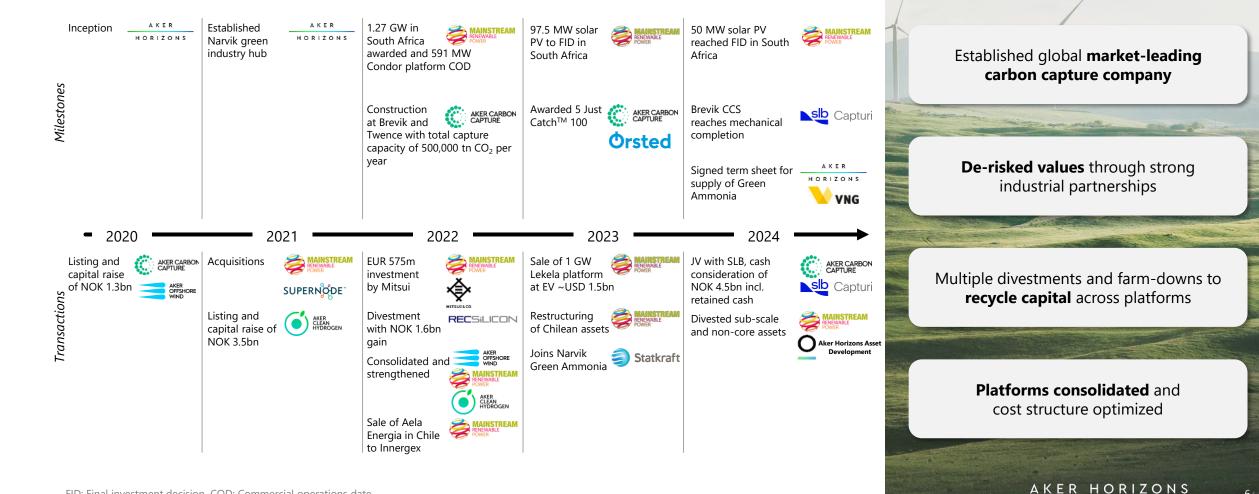
Diversified portfolio of industrial holdings



Active industrial ownership

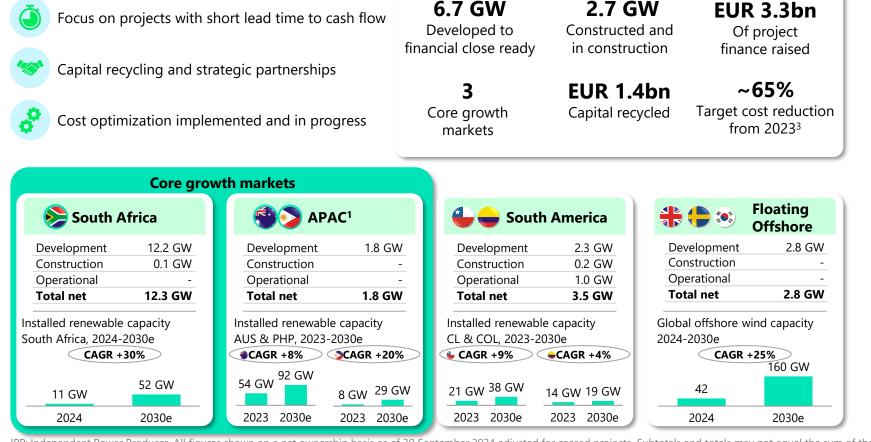
Focus on de-risking projects and capital recycling through farm-downs

Overview of key milestones and transactions since inception



6

Key highlights since 2021



Key highlights

Mainstream: A lean and focused IPP

Focus on project execution and capital efficiency in three core markets

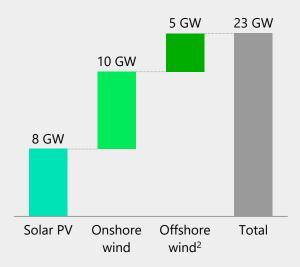
IPP: Independent Power Producer. All figures shown on a net ownership basis as of 30 September 2024 adjusted for ceased projects. Subtotals and totals may not equal the sum of the amounts shown due to rounding. Sources: IEA, Rystad Energy, Ember

- 1. Figure excludes non-core Vietnam with 1.7 GW, of which 1.3 GW offshore wind and 0.3 GW solar, and 0.7 GW offshore wind in Gippsland, Australia
- 2. Including 2.8 GW of floating offshore wind, 1.3 GW and 0.7 GW from bottom-fixed offshore wind in Vietnam and Gippsland in Australia, respectively
- 3. Payroll and overhead costs was EUR 118m in 2023





Capacity distribution by technology



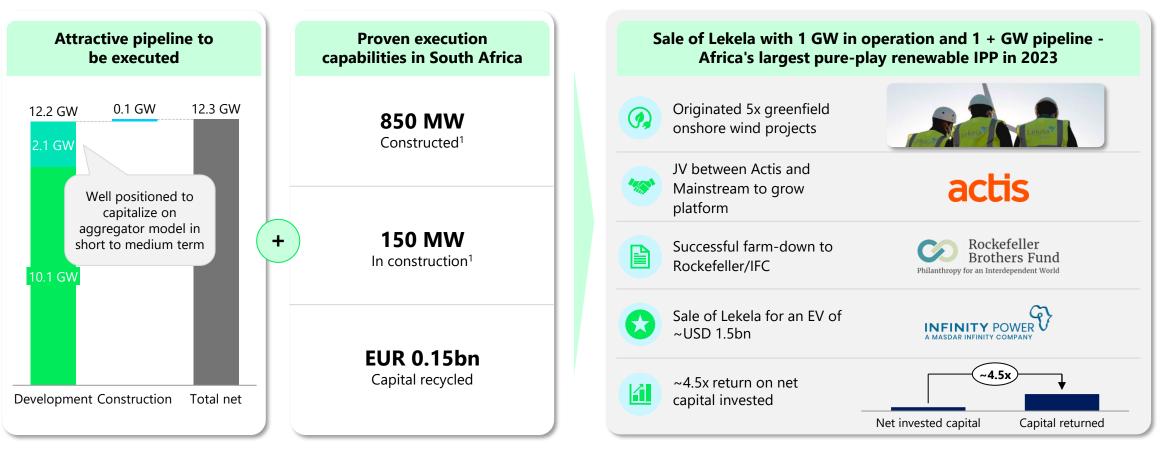
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Proven track record of developing African renewables platform

RENEWABLE POWER

Established success formula through the Lekela development, partnership and exit

Mainstream South Africa pioneering aggregator model to accelerate MWs to FID



renewable IPP

Leveraging proven track record of building African pure-play

Asset Development: Capitalize on Powered Land

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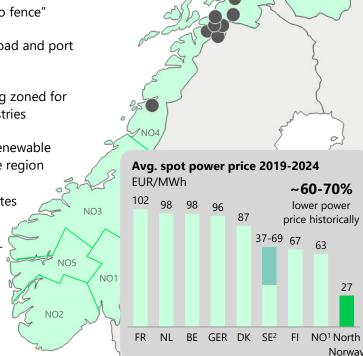
O, NORDKRAFT AS



9 highly attractive sites secured, strategically located close to power grid and logistic infrastructure

Powered Land 80/20 partnership with regional utility Nordkraft - 480 MW reserved grid capacity

- 9 sites comprising ~400 hectares in Northern Norway
- Strategically located close to the 420 kV central grid "fence-to fence"
- Proximity to air, rail, road and port infrastructure
- Large scale plots being zoned for power-intensive industries
- Access to abundant renewable baseload power in the region
- Access to 3+ fiber routes out of Narvik region
- Unique Arctic cooling stable and mild
- climate 480 MW grid reserved
- and applied for additional 200 MW



Ready-to-build Kvandal site with 230 MW grid installed, >1GW opportunity across sites in Northern Norway



NO1-NO5 refers to pricing zones for electricity in Norway. Unit "ha" is hectare

- 1. Excluding NO4
- 2. Range between EUR/MWh 37-69 in SE1-SE4 Source: Nord Pool

Realize Narvik Green Ammonia and leverage significant data center Aker Horizons interest in Northern Norway

De-risking Narvik Green Ammonia through offtake to VNG



- **430 MW capacity** equivalent to 350k tonnes green ammonia per year
- 500k tonnes of CO₂ avoided per year
- Signed committing term sheet for ~50% offtake with VNG
- **10-year PPA** with Statkraft
- Planned farm-down to industrial partners¹
- 250 MW grid reserved with Statnett, additional grid application already submitted

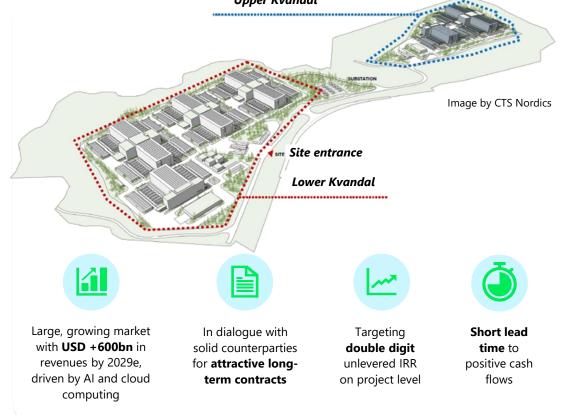




Grev

Blue NGA USGC ME





1. Farm-down planned to Statkraft at DG2

2. USGC: US Gulf Coast, ME: Middle East

Sources: Statista Market Insights, Mobile Europe, Platts

Aker Carbon Capture: Leading industrial partnership with SLB

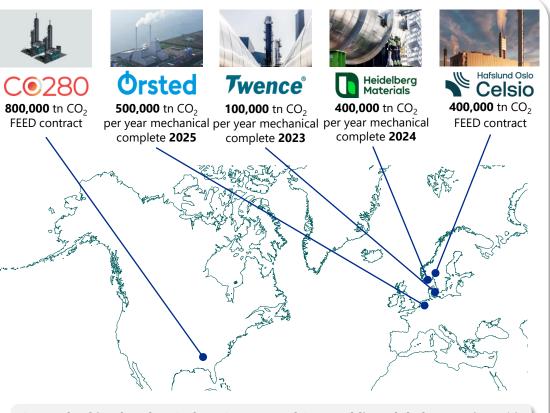
SLB Capturi has three large scale carbon capture projects under commissioning



Potential of up to ~NOK 1.4bn in performance-based payment between 2025-2027¹

Tier 1 industrial partnership to accelerate industrial decarbonization at a global scale Proven market-leading proprietary technology with over 60,000 operating hours Three large scale projects under construction with seven capture units being delivered

Best-in-class HSE friendly and proprietary patented technology for optimized performance



Strong backing by Aker Carbon Capture and SLB enabling global expansion with strategic entry in North America while continuing Northern European leadership and exploring position in rest of Europe and Middle East

FEED: Front end engineering and design

Capturi

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1. Subject to achieving certain milestones, order intake and margin targets in the period 2025 to 2027 Source: Nord Pool

11

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Agenda

Introduction to Aker Horizons
 Financials
 Appendix

A K E R H O R I Z O N S

Clear capital allocation strategy for sustainable growth

Key priorities to ensure capital efficiency and maintain a robust balance sheet

Continued focus on **cost reductions** to ensure **capital efficiency** and maximize value creation

New investments focused on Net Zero projects and companies with short lead time to positive cash flows

Industrial partnerships to de-risk investments

Capital recycling to accelerate growth

Maintain strong balance sheet with ample investment capacity for growth

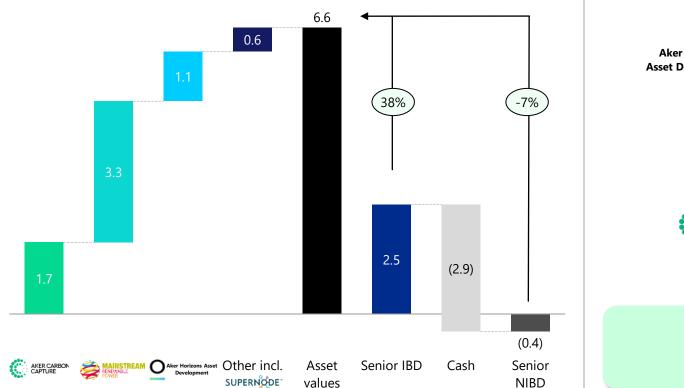
Targeting a net senior LTV within investment grade levels through the cycle



LTV and asset backing

Attractive portfolio of listed and unlisted assets

Net senior debt –7% of gross asset values excl. cash¹ NOKbn





Note: Numbers may not add up due to rounding

1. Asset values as of Q3 2024, including Q4 2024 cash and debt position. Gross asset values is the sum of all assets determined by applying the market value of listed shares and book value of other assets **AKER HORIZONS**

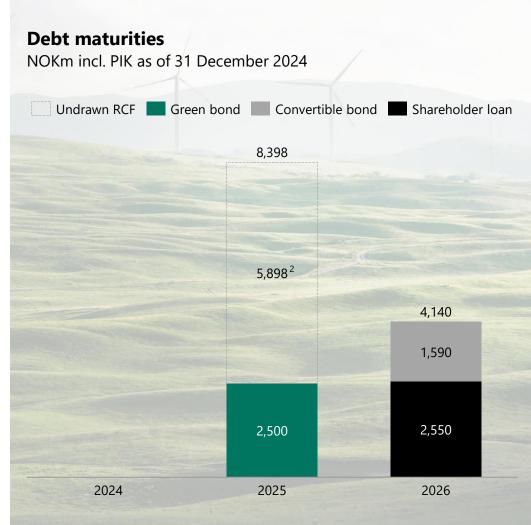
2. Including SuperNode and receivables

External financing and commitments

Aker Horizons has diversified access to capital

Overview of debt financing facilities and commitments

Debt	Total facility incl. PIK	Key terms
Revolving credit facility ¹	EUR 500m	Accordion option to upsize the facility amount to EUR 600 million. Maturity extended to May 2025. Option for a further 1-year extension
Senior unsecured green bond ¹	NOK 2,500m	3m NIBOR + 325 bps coupon per annum with maturity in August 2025. To be refinanced
Subordinated shareholder loan	NOK 2,550m	6.0% coupon per annum, with deferral option against a 1.0% deferral fee with maturity in January 2026
Subordinated convertible bond	NOK 1,590m ³	1.5% coupon per annum (PIK). Initial conversion price at NOK 43.75 per share with maturity in February 2026
Commitments	Total amount	Key terms
MRP DNB facility commitment	USD 129m	AKH commitment to provide MRP shareholder loan, callable in March 2025



Covenant LTV = (Senior interest-bearing debt - cash) / (market value listed companies + book value unlisted companies). As of 30 September 2024, this was-7% (vs. covenant of +50%) EUR/NOK of 11.795 as of 31 December 2024

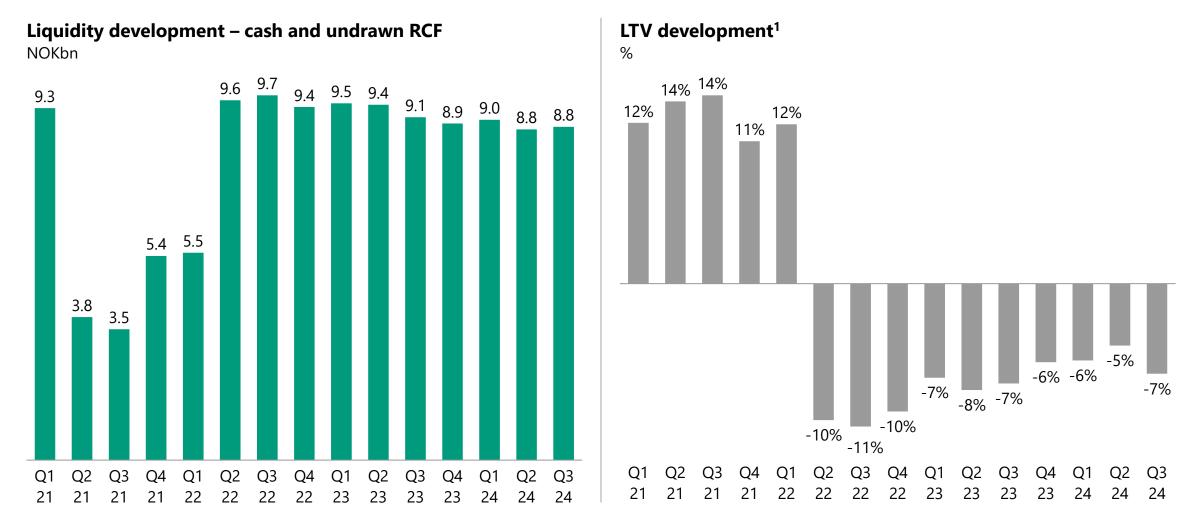
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3. NOK 89m of the NOK 1,590m is booked as equity

2.

LTV and liquidity development

Current LTV at -7%



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Summary

Aker Horizons develops green energy and green industry projects to accelerate the transition to Net Zero

De-risked strategy with focus on capital efficiency

Favorable and stable long-term market fundamentals

Significant asset backing underpinned by strong capital discipline

Strong platform with proven access to capital backed by leading industrial owner

Agenda

Introduction to Aker Horizons
 Financials
 Appendix

A K E R H O R I Z O N S

Financial statements

Aker Horizons and holding companies as of Q3 2024, NOK million

Income statement	Q3 2024
Operating revenue (net)	19
Operating expenses	-45
EBITDA	-26
Value change	-5,733
Net other financial items	-60
Profit (loss) before tax	-5,819

Balance sheet	Q3 2024
Investments ¹	6,325
Current operating assets	297
Cash and cash equivalents	2,967
Assets	9,58 <u>8</u>
Equity	3,027
Interest-bearing debt	6,509
Non-interest-bearing debt	52
Equity and liabilities	9,588

Cash flow statement	Q3 2024
Cash flow from operating activities	-44
Net payment for investments	-71
Cash flow from investing activities	-71
Cash flow from financing activities	
Total cash flow in the period	-115
Revaluation of cash and cash equivalents	
Cash in the beginning of the period	3,082
Cash and cash equivalents 30 Sep 2024	2,967

Management & BoD

Management and key personnel



Holger Dilling

Chief Executive Officer

Lars Sperre

Director of Corporate Development



Kristoffer Dahlberg Chief Financial Officer



Group Chief Accountant

Idun Heier



Board of Directors

Øyvind Eriksen Deputy Chair (non-independent)

Kristian Røkke

Chair (non-independent)



Lone Fønss Schrøder

Director (independent)

Trond Brandsrud

Director (independent)



Portfolio CEOs

O Aker Horizons Knut Nyborg Aker Asset Development Managing Director

Mainstream Group CEO

Mary Quaney



Stian Andreassen Investment Manager and Investor Relations



Mari Engh Brekke Chief Compliance Officer





Fridtjof Unander Chief Economist

Jonas Gamre

Director M&A and

Corporate Finance



Kimberly Mathisen Director (non-independent)





AKER CARBON Valborg Lundegaard Aker Carbon Capture CEO

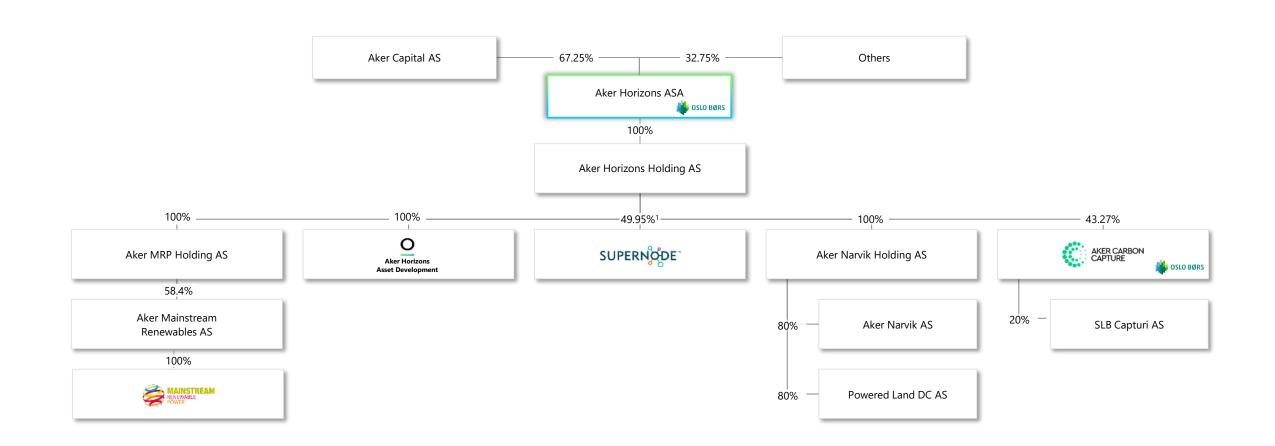


Se Capturi Egil Fagerland SLB Capturi CEO



SUPERNODE John Fitzgerald SuperNode CEO

Aker Horizons Simplified corporate structure



EU Taxonomy

Aker Horizons' investments have high degree of alignment with the EU Taxonomy

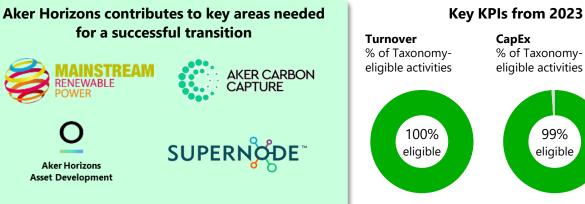
EU Taxonomy in brief

- The EU Taxonomy is an important tool in the EU Green Deal and the cornerstone of its Sustainable Finance Action Plan
- Provides definition of environmentally sustainable economic activities and act as a classification system to guide capital flows to environmentally sustainable projects
- Defines concrete technical screening criteria for activities under each of the six environmental objectives

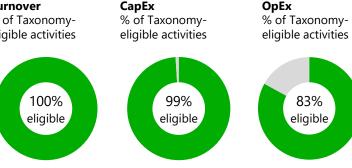


Aker Horizons' EU Taxonomy KPI alignment

- Aker Horizons' investments have a high degree of alignment with the EU Taxonomy for Sustainable Activities which ensures that its activities contribute meaningfully to the EU's climate and environmental goals while enhancing investor confidence in its green initiatives
- Mainstream Renewable Power: Renewable energy production by developing industrial-scale renewable platforms
- Aker Carbon Capture and SLB Capturi: Modular and large-scale carbon capture technologies with Taxonomy alignment
- Aker Horizons Asset Development: Development of green hydrogen and derivatives, such as green ammonia
- SuperNode: Investments in superconducting grid technology enhancing renewable energy integration to the grid



Key KPIs from 2023 report



The Green Finance Framework

The Green Finance Framework defines key environmental categories to be financed under the framework



Please find <u>here</u> the Green Finance Framework

 The Green Finance Framework follows the LMA Green Loan Principles 2021 and ICMA Green Bond Principles 2021



 The Framework has been reviewed by DNV GL, which has issued an Eligibility Assessment

Use of proceeds

- Proceeds from a Green Finance Instrument will be invested into companies and activities¹ owned or controlled by Aker Horizons, which will drive accelerated decarbonization of the society
- The following categories have been identified to qualify as Green Projects:
 - Renewable energy
 - Energy efficiency
 - Pollution prevention and control
 - Clean transportation
 - Environmentally sustainable management of living natural resources and land use
 - Green buildings
 - Miscellaneous
- The categories contribute to the Principles' environmental objectives of climate change mitigation, climate change adaptation and pollution prevention and control

Please visit the Green Finance Framework for a detailed overview of the underlying categories

1. For avoidance of doubt, such proceeds will not be invested in generation of fossil or nuclear energy, weapons and defense, gambling, tobacco, resource extraction with a potential negative environmental impact, renewable energy and carbon capture systems used to extract oil & gas, or carbon capture activities which are likely to lead to increase in GHG emissions on a net basis

Sustainability

Sustainability commitment across three core themes



Environment

- Aker Horizons shall contribute to a climate positive environment by working to commercialize and scale climate solutions and contributing to the creation of new industries and green jobs
- Key aspects include:
 - Active ownership: Developing portfolio companies in renewable energy, carbon capture, and sustainable industrial assets, with a focus on value creation and decarbonization
 - **Planet-Positive Impact:** Commitment to technologies and projects that reduce emissions and promote sustainable development
 - Alignment with UN SDGs: Aker Horizons actively supports eight prioritized UN Sustainable Development Goals (SDGs) through its investment activities

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- Social
- Aker Horizons is dedicated to respect for human rights, and ensure diversity, inclusion and a secure working environment
- Aker Horizons strives for its solutions to contribute to reduced economic inequality



Governance

- Aker Horizons ensures good corporate governance throughout the organization
- Aker Horizons endeavors to maintain sustainability and climate as strategic priorities with ambitious targets

Alignment with international standards and frameworks¹







Mainstream project overview

Asset	Portfolio	Country	Technology	Gross Capacity (MW)	Economic interest	Net Capacity (MW)	P50 Production (GWh/y)	FC	COD	PPA Tariff	PPA Volume (GWh)	PPA Tenor (years)
					Ор	erational						
Alena	Andes – Condor	Chile	Wind	86	90%	77.4	291	2019	2021		520 ¹	20
Rio Escondido	Andes – Condor	Chile	Solar PV	145	90%	130.5	452	2019	2022	— USD 43	528 ¹	20
Cerro Tigre	Andes – Condor	Chile	Wind	185	90%	166.5	463	2019	2022	USD 42	462 ¹	20
Tchamma	Andes – Condor	Chile	Wind	175	90%	157.5	456	2019	2022	USD 40	440 ¹	20
Valle Escondido	Andes – Huemul	Chile	Solar PV	105	90%	94.5	345	2020	2022		638 ¹	
Pampa Tigre	Andes – Huemul	Chile	Solar PV	100	90%	90.0	335	2020	2022	— USD 39		20
Puelche Sur	Andes – Huemul	Chile	Wind	156	90%	140.4	472	2020	2023			
Llanos del Viento	Andes – Huemul	Chile	Wind	160	90%	144.0	453	2020	2023	— USD 39	638 ¹	20
Operational sub total				1,112		1,001						
					Cor	struction						
Corporate PPA	South Africa	South Africa	Solar PV	97.5	49%	47.8	270	2023	2025	N/A	N/A	N/A
llikwa ⁶	South Africa	South Africa	Solar PV	50	70%	35	141	2024	2026	N/A	N/A	N/A
Ckhúri	Andes – Huemul	Chile	Wind	109	90%	98.1	354	2020	2025	N/A ²	N/A ²	N/A ²
Caman	Andes – Copihue	Chile	Wind	148.5	90%	133.7	514	2021	N/A	N/A ²	N/A ²	N/A ²
Construction sub total				405		315						
Total operational and construction				1,517		1,315						
					Dev	elopment						
Late-stage development	3					8.7 GW						
Early-stage developmen	t ⁴					12.7 GW						
Total development ⁵						21.5 GW						

All figures shown on a net ownership basis of Q3 2024, adjusted for ceased projects

1. For PPAs in Chile, DISCOs have the right, but not the obligation to buy up to the contracted volume of the energy supplied by the generator. However, the DISCOs have the obligation to buy contracted energy prior to making spot market purchases and can only turn to the spot market when demand exceeds the contracted volume under existing PPAs. These Andes Renovables PPAs, which were awarded in 2016, have full CPI indexation from that date.

2. Ckhúri DISCO PPA termination effective 14 July 2023, while Caman PPA has been temporary withdrawn starting 1 June 2023

3. Late-stage development refers to stage 4 & 5 projects, i.e. those at permit application and pre-construction stage

4. Early-stage development refers to stage 2 & 3 projects, i.e. those at land signing and Environmental and Social Impact Assessment (ESIA) stage

5. Total development refers to projects from stage 2 (land signing) through to stage 5 (pre-construction)

6. Ilikwa included following finance close in early October 2024

Mainstream financial information

Amounts in EURm	Q123	Q223	Q323	Q423	2023	Q124	Q224	Q324
Revenue	44	45	46	44	179	45	66	56
EBITDA	(48)	(30)	(18)	(43)	(138)	(8)	5	(12)
EBIT	(62)	(448)	(31)	(146)	(687)	(24)	(8)	(127)
Net profit	(46)	(440)	(65)	3	(549)	(57)	(34)	(176)
Total assets	2,837	2,322	2,215	1,869	1,869	1,843	1,896	1,716
Cash	411	549	413	224	224	186	187	183
Cash Equity	411 1,243	549 800	413 729	224 671	224 671	186 622	187 595	183 409
Equity	1,243	800	729	671	671	622	595	409

Main developments

- Mainstream's income statement is reflective of the principal activities of development, construction and operation of projects
- Positive commercial margin continued in Q3, due to lower internodal price differences on a year-on-year basis and PPA price increases from updated indexations. The lower internodal price differences were mainly driven by seasonally higher hydro generation, resulting in lower withdrawal prices. Combined, Q3 commercial margin for Andes was EUR 21m¹. EUR 6m revenue for prior periods was recognized in Q3 due to reassessments following the Tariff Stabilisation Law in Chile. The cash impact, including accrued amounts, is expected to be circa EUR 14m
- Impairments and write-downs of EUR 134m have been recognized primarily related to
 operating assets in Chile, various development pipeline projects and investments in
 associates and joint ventures. The impairments reflect an updated view on market risk
 in Chile, and updated assessments related to the underlying values of some non-core
 assets and investments. The Andes portfolio in Chile remains the largest component of
 total assets at over EUR 1.3 billion, with the balance split across property, plant and
 equipment, cash and receivables
- EBITDA in 2024 reflects the positive effect of cost base reductions. Q3 EBITDA adjusted for impairment ended at EUR -1m. Q3 net profit includes finance expenses of EUR 31m, of which EUR 11m relates to the new financing facility put in place at the end of 2023 and EUR 19m from deferred interest on senior and mezzanine debt
- Restricted cash of EUR 135m at the end of the quarter, mainly related to Andes portfolio. Net debt increased due to drawdown on the financing facility, deferred interest and FX translation effect of USD loans

1. Generation revenue net of system cost and PPA commitment

2. Net debt reflects borrowings at carrying values

Aker Horizons Asset Development financial information¹

Amounts in NOKm	Q123	Q223	Q323	Q423	2023	Q124	Q224	Q324
Revenue	14	-	-	2	17	1	1	10
EBITDA	(57)	(63)	(45)	(58)	(223)	(65)	(36)	(18)
EBIT	(58)	(64)	(45)	(59)	(226)	(66)	(36)	(18)
Net profit	(67)	(82)	(49)	(94)	(293)	(75)	(39)	(21)
Total assets	892	933	942	959	959	970	900	928
Cash	215	187	121	93	93	109	43	38
Equity	660	717	727	695	695	690	677	707
Liabilities	232	216	215	263	263	281	223	222
Net cash and IB receivables	152	136	69	41	41	59	(8)	(9)

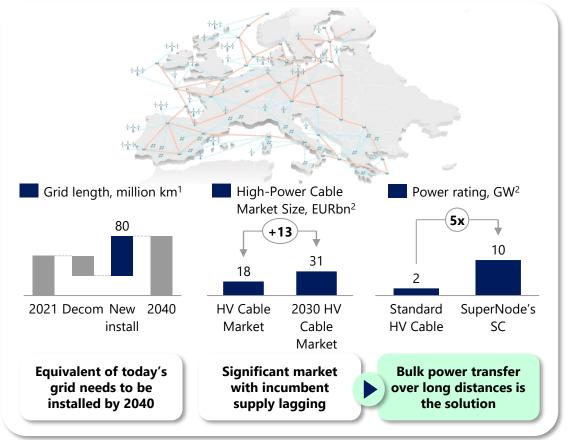
Main developments

- · Income statement reflective of the key activities in the period
 - Continuing to mature the projects in the pipeline
 - Establishing partnerships on key assets
- Project costs consist mainly of own hours and third-party study costs, where a large portion of the spend has been dedicated to maturing the Narvik and Rjukan projects
- Assets of NOK 928 million are mainly related to industrial sites in the Narvik area
- Liabilities of NOK 222 million are mainly related to acquisitions in Narvik

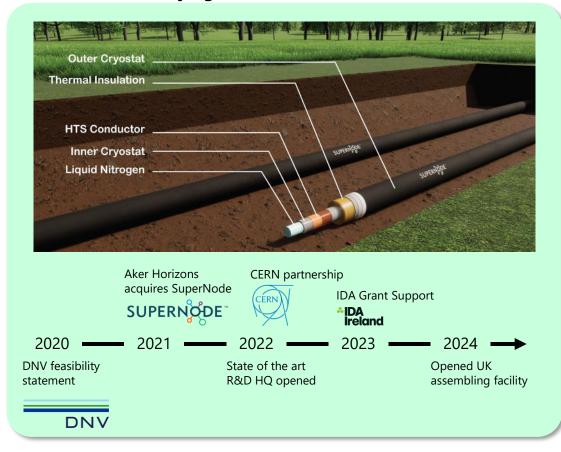


SuperNode: Enabling the transition with next-generation superconducting cable systems

Grid infrastructure is the backbone of the energy system, and it has become the bottleneck for the transition to renewables



SuperNode's superconductors is the perfect technology to enable the electricity age



1. Electricity Grids and Secure Energy Transitions, IEA, October 2023; Readying the Global Power Grid for Net Zero, BNEF, Oct 2024

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