AKER HORIZONS

First-quarter results 2024

30 April 2024

Main developments

Aker Carbon Capture agreed to form joint venture with SLB and recording strong order intake

- Agreement to form joint venture with SLB, closing expected during Q2
- Continued high activity and demand for pre-FEED, FEED and studies
- Continued revenue growth (97% YoY), mainly driven by ongoing Big Catch™ and Just Catch™ projects

Mainstream executing on near-term pipeline

- Andes Renovables platform continues to deliver positive commercial margin
- Chile Ckhúri 109 MW onshore wind project construction resuming in Q2
- S. Africa new 50 MW private PPA project expected to reach financial close in Q2

Pre-FEED completed and exploring power-intensive growth industries for sites in Northern Norway

- Joint pre-FEED study with Statkraft for Narvik Green Ammonia completed
- Submitted application to EU Innovation Fund for support for Narvik Green Ammonia
- Signed MoU with industrial player to explore feasibility for battery material production on two sites

Improved outlook for carbon capture, solar PV and hydrogen value chains

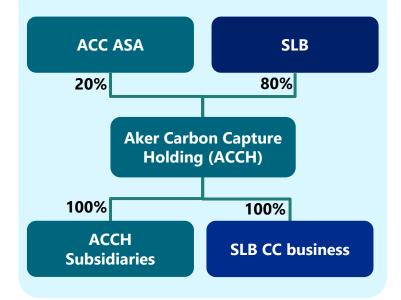
- Storage announcements outstripping capture announcements for 2030
- Active and announced polysilicon and module capacity for 2024 at more than 3x Solar PV additions in 2023
- Significant available electrolyzer stack assembly capacity driven by China

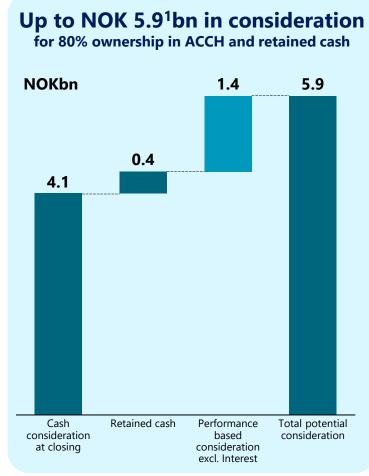


Aker Carbon Capture forming carbon capture JV with SLB

80/20 JV with SLB

- ACC retains 20% ownership in JV
- Accelerating technology development
- Bringing solutions to market faster and more economically





Key deal terms

- SLB carbon capture business will be combined with ACCH
- ACCH will receive balance of cash above NOK 0.4bn from ACC ASA
- SLB will fund the business plan and working capital fluctuations during the lock-up period and the USD 50 million purchase of SLB's carbon capture business
- Three year lock-up period
- Exit mechanics after lock-up:
 - ACC ASA put option for 20% JV share at fair market value (FMV) with a floor at NOK 1bn
 - SLB call option for 20% JV share at FMV and a cap of NOK 2.5bn
- Closing expected during Q2

Aker Carbon Capture forming carbon capture JV with SLB



Reaching Net Zero

- Combining Aker Carbon Capture and SLB's respective carbon capture businesses
- Supporting accelerated industrial decarbonization at scale



Strong partnership

- Complementary technology portfolios
- Leading process design expertise
- Established project delivery platform



Technology and Innovation

- Leveraging the Aker Carbon Capture product offering
- SLB's new technology developments and industrialization capability
- A vehicle for accelerating the introduction of early-stage technologies



Long-term value creation

- The combined business will create a diversified, global carbon capture player
- Positioned to profitably scale faster, to the benefit of customers, employees and shareholders

Aker Horizons focusing on three Net-Zero levers

Active owner of industry-leading companies driving decarbonization





Developer of industrialscale decarbonization projects

Carbon capture



Renewable power & transmission





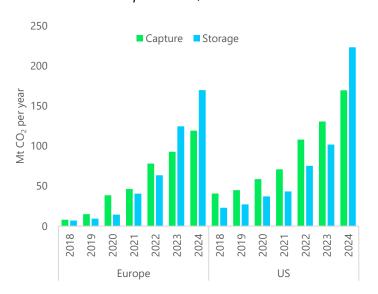
Hydrogen and derivatives



Improved outlook for carbon capture, solar PV and hydrogen value chains

Carbon capture and storage

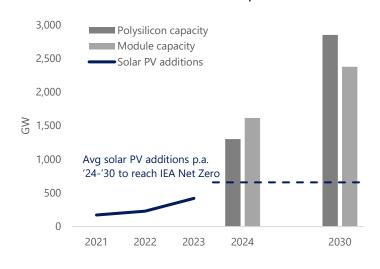
Announced CO₂ capture and storage capacity for 2030 in Europe and US, 2018-2024¹



- Storage announcements outstripping capture announcements for 2030, bringing capture and storage capacity announcements to 430 Mt and 620 Mt in 2030 globally, respectively
- Boosted by IRA in US and policy push in Europe

Renewable power & transmission

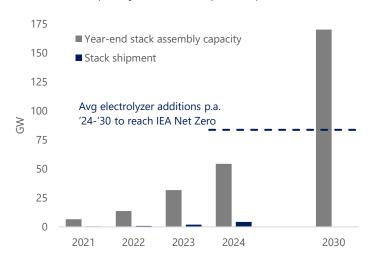
Active and announced polysilicon and module capacity and solar PV additions p.a.²



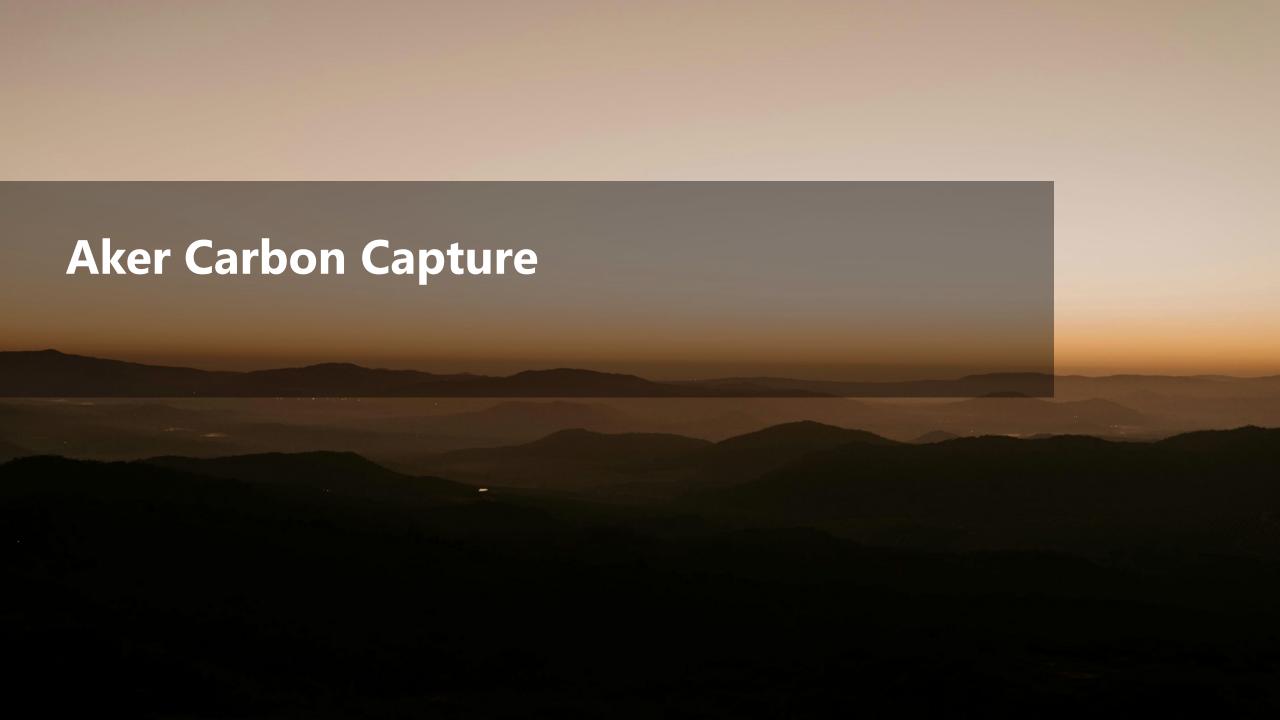
- Robust supply chain ready to meet significant increase in solar PV additions globally
- China's rapid expansion of manufacturing resulted in a 50% reduction in PV module costs since YE '22 despite 80%+ growth in Solar PV additions YoY

Hydrogen and derivatives

Active and announced electrolyzer manufacturing capacity vs stack shipment p.a.³



- ~7x 2023-year-end annual capacity for electrolyzer manufacturing versus expected 2024 stack shipment
- Global installed electrolyzer capacity exceeded 1 GW, marking an historic milestone, reaching about 1.3 GW in 2023



Aker Carbon Capture

Pure-play carbon capture company

Strategic development:

Agreement to form Joint Venture with SLB

Market:

- Continued high activity and demand for pre-FEED, FEED and studies
- Working closely with multiple opportunities in the North American market:
 - First US mobile test unit campaign awarded for pulp & paper industry
 - Strategic alliance established with CO280
 - MoU agreement targeting carbon removal signed with CO280 and Microsoft

Projects:

- Twence CCU: hot commissioning ongoing
- Brevik CCS: second heavy lift campaign completed ahead of schedule
- Ørsted CCS: groundwork started on both sites

Financials:

• Strong backlog (NOK 2.3 billion), continued revenue growth (97% YoY)



Rapid progress in North American market



Mobile Test Unit campaign

 Enabling the full-scale implementation of multiple Just Catch™ 400 modular capture facilities with permanent storage, and the creation of carbon removal credits



Strategic alliance with CO280

- Development of large-scale Carbon Dioxide Removal (CDR) projects
- Point source carbon capture plants for pulp and paper mills, ambition to deploy modularized Just Catch™ series



MoU agreement with CO280 and Microsoft

- Explore opportunities for scaling the full physical and digital value chain of carbon removal in the US and Canada
- Aims to create a scalable model to deploy large-scale projects quickly to meet global net zero targets

Continued high commercial activity in Europe



Pre-FEED for Statkraft in Norway

- Just Catch™ FEED for waste-to-energy facility in Heimdal
- Targeted emissions of 220,000 tonnes
 CO₂ per year



Study and test campaign for WACKER

 Eight-months test campaign at WACKER's metallurgical-grade silicon production at the Holla plant in Kyrksæterøra, Norway



Study for Nordbex in Sweden

- Just Catch™ study for electric power generation facility
- Targeted emissions of 200,000 tonnes
 CO₂ per year



Study for waste-to-energy plants in Northern Europe

- Four initial plants based on Just Catch™ units
- Integrating carbon capture at multiple biomass and waste-to-energy facilities



Mainstream Renewable Power

Leading pure-play renewable energy company

Highlights

- Andes Renovables platform (1.0 GW fully operational) continues to deliver positive commercial margin
- Chile Ckhúri 109 MW onshore wind project construction resuming in Q2
- South Africa Construction started for corporate PPA project
- South Africa 50 MW private PPA expected to reach financial close in Q2
- Philippines Camarines Sur on-track to start preliminary construction works
- Sweden Mareld offshore wind farm in final review stage
- Organizational review and cost base reductions beginning to show positive effects, down over 30% YoY



Andes operational update

Positive commercial margin continues

Andes commercial margin¹

- Positive commercial margin continued in Q1 despite further growth in curtailments, given improvements in market backdrop
- Margin impact from Alena wind farm tower incident estimated² at circa EUR 2m pre insurance reimbursement
- Entering winter months in Chile, curtailments may be reduced somewhat due to lower solar radiation

Ckhúri construction

- Construction on Ckhúri's overhead line resuming in Q2, with main windfarm site expected to resume construction in H2
- COD target of 2025 maintained, with optionality given PPA was terminated in 2023

Regulation

• Energy Transition Bill, comprising public storage auction, improved tariff revenue allocation and accelerated transmission capacity build-out, was declared "Under Extreme Urgency" in March. The bill must now be shared with the respective Chamber, with approval expected later in 2024

Andes commercial margin (EURm) 18 -19 Q1-23 02-23 Q3-23 01-24 04 - 23

^{1.} Generation revenue net of system cost and PPA commitment

^{2.} Includes Alena and Puelche Sur margin and estimated loss of capacity revenues due to tower incident, excluding insurance

Key portfolio updates



- 97.5 MW solar corporate PPA with Sasol and Air Liquide has started construction
- New 50 MW private PPA, based on shorter term and flexible Renewable Energy Supply Agreements (RESAs¹), expected to reach financial close in Q2



- Camarines Sur onshore wind, 50 MW project in partnership with AboitizPower, is on-track to start preliminary construction works in the coming months
- 20-year offtake contract awarded from Philippines' Green Energy Auction Program



• Application timeline for Utsira Nord (floating, 3x500 MW) has been delayed to 2025 pending ESA consultation this year.



 Mareld offshore (2.5 GW floating, 50-50 JV with Hexicon) is in final review stage with the county administration and Geological Survey of Sweden (SGU) before recommendations are sent to government



1. RESAs are targeted at a wider band of private customers with lower energy consumption needs or other niche requirements. They work by aggregating multiple customers to multiple utility-scale facilities, wind or solar PV farms.

Australia

Growing renewable opportunity for Mainstream driven by supportive policies

Compelling market fundamentals



 Attractive OECD market with well-established regulatory environment and stable macroeconomic environment



• AAA credit rating from (S&P), (Moody's) and (Fitch)



 Renewable energy target of 82% by 2030, supported by individual state targets and road maps



 Federal level Capacity Investment Scheme (CIS) to encourage new investment in renewable capacity, targeting 23 GW



• Phasing out ageing fleet of coal-fired power stations by 2040

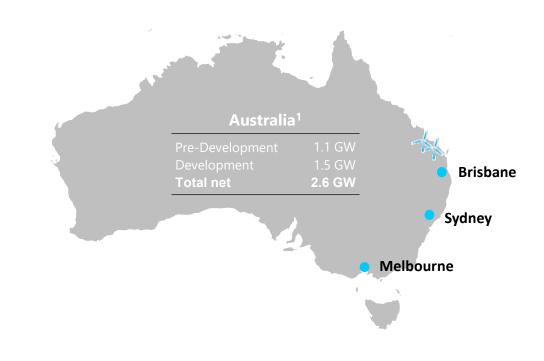


 AUD 20 billion government investment program for transmission line upgrades and construction



• Abundant wind and solar resources, potential generation of about 500x the demand in the National Electricity Market

Mainstream's growing pipeline





Aker Horizons Asset Development

Developing hydrogen-based projects

Highlights

- Joint pre-FEED study with Statkraft for Narvik Green Ammonia completed with FEED expected to commence in H2 2024
- Submitted application to EU Innovation Fund for support for Narvik Green Ammonia
- Site Kvandal connected with 230 MW grid capacity, ready-to-build for energy intensive industries
- Signed MoU with industrial player to explore feasibility for battery material production on two sites



Key developments for first-mover projects



PROJECT DATA

PRODUCT: Green ammonia

CAPACITY: 430 MW

PARTNERS: Statkraft¹

PLANNED FID: 2025

- Joint pre-FEED study with Statkraft for Narvik Green Ammonia completed with FEED expected to commence in H2 2024
- ITT packages for FEED and EPC submitted to shortlisted suppliers, strong interest seen in the market
- 430 MW grid capacity secured for Narvik Green Ammonia, significant PPA volumes signed
- Offtake LOIs signed for ~3x expected output
- Zoning Application submitted to Narvik Municipality for processing
- Site and electrical works completed for first 180 MW²



PROJECT DATA

PRODUCT: Green hydrogen

CAPACITY: 20-40 MW

PARTNERS: 100% Aker Horizons

- Awarded up to NOK 85 million in grants
- Maturing MoU toward firm partnership agreement with leading industrial gas player at Rjukan for offtake and equity co-ownership
- Land agreement and long-term PPA signed
- FEED phase expected to commence in H1 2024
- Rjukan project expected to be well positioned for upcoming second round of Maritime Hydrogen Clusters from Enova

[.] Farm-down planned to Statkraft at DG2

Powered Land – 80 / 20 owned JV with regional utility company Nordkraft

Attractive industrial sites...

- Eight sites located in Northern Norway
- Strategically located close to the 420 kv central grid
- Proximity to air, rail, road and port infrastructure
- Large scale plots zoned for power intensive industries
- Access to abundant renewable baseload power

...well positioned to capitalize on energy intensive growth industries



Process industry

Data center



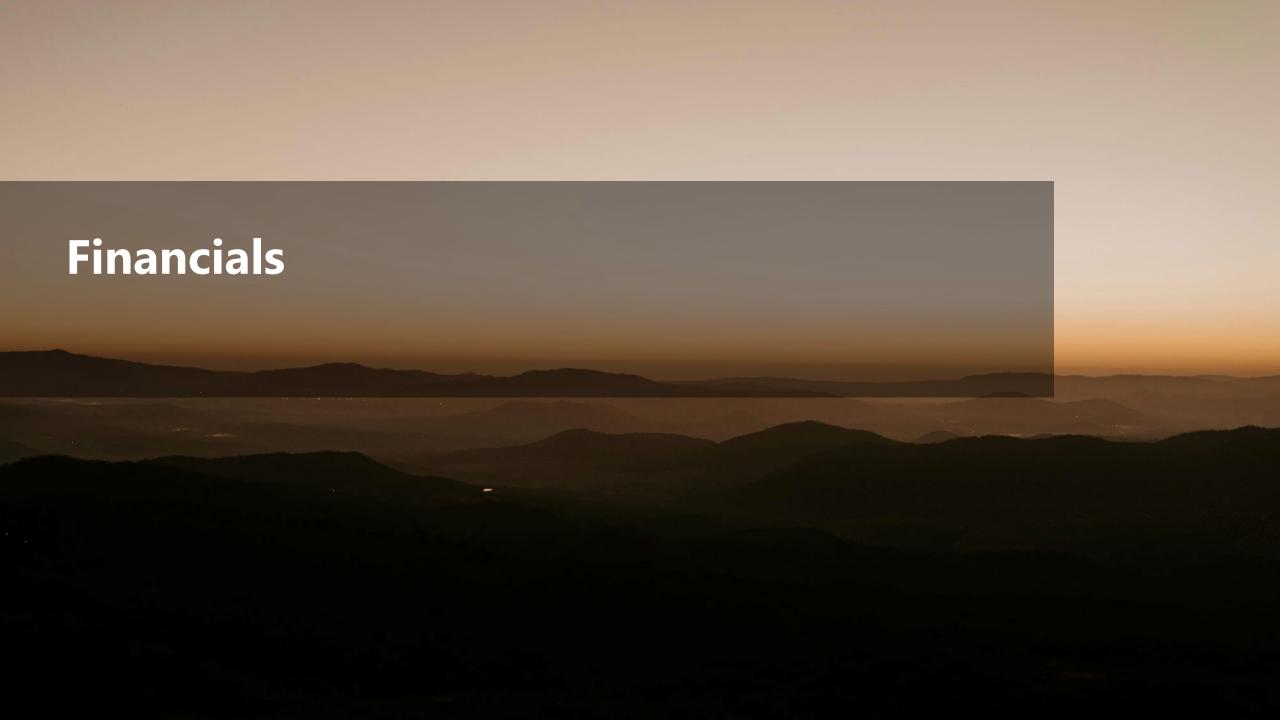




Update

- Site Kvandal connected with 230 MW grid capacity, ready-tobuild for energy intensive industries
- Signed MoU with industrial player to explore feasibility for battery raw material production on two sites





Portfolio asset values

NOK million

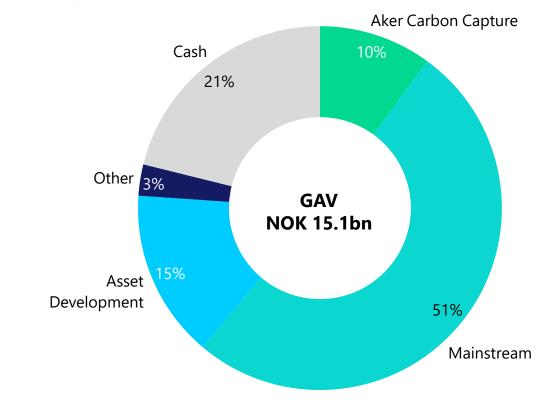
Net asset value

NOK million, 31 March 2024

	AH % ownership	AH value
Aker Carbon Capture ¹	43.3%	1,516
Listed assets	43.370	1,516
Mainstream	58.4%	7,728
Asset Development	100.0%	2,258
Other		420
Unlisted assets		10,407
Cash and IB receivables		3,195
GAV ²		15,118
Liabilities ³		-6,428
NAV		8,690

Gross asset value distribution

NOK billion, 31 March 2024



^{1.} Reflecting closing share price as at 27 March 2024, before announcement of joint venture with SLB

^{2.} Gross asset value is the sum of all assets determined by applying the market value of listed shares and book value of other assets

^{3.} Interest-bearing debt is booked net of fees. For the convertible bond, NOK 348m was booked as equity at inception

Aker Horizons and holding companies per Q1 2024 NOK million

Income statement	Q1 2024
Operating revenue (net)	15
Operating expenses	-40
EBITDA	-25
Value change	-2,034
Net other financial items	-13
Profit (loss) before tax	-2,072

Interest-bearing assets28Investments111,712Current operating assets182Cash and cash equivalents3,195Assets15,118Equity8,690Interest-bearing debt6,376Non interest-bearing debt52	Balance sheet	Q1 2024
Current operating assets Cash and cash equivalents 3,195 Assets 15,118 Equity 8,690 Interest-bearing debt 6,376 Non interest-bearing debt 52	Interest-bearing assets	28
Cash and cash equivalents3,195Assets15,118Equity8,690Interest-bearing debt6,376Non interest-bearing debt52	Investments ¹	11,712
Assets 15,118 Equity 8,690 Interest-bearing debt 6,376 Non interest-bearing debt 52	Current operating assets	182
Equity 8,690 Interest-bearing debt 6,376 Non interest-bearing debt 52	Cash and cash equivalents	3,195
Interest-bearing debt 6,376 Non interest-bearing debt 52	Assets	15,118
Interest-bearing debt 6,376 Non interest-bearing debt 52		
Non interest-bearing debt 52	Equity	8,690
	Interest-bearing debt	6,376
F '/ II' I '''' 4F 440	Non interest-bearing debt	52
Equity and liabilities 15,118	Equity and liabilities	15,118

Cash flow statement	Q1 2024
Cash flow from operating activities	-60
Net payment for investments	-62
Cash flow from investing activities	-62
Cash flow from financing activities	-
Total cash flow in the period	-122
Revaluation of cash and cash equivalents	_
Cash in the beginning of the period	3,317
Cash and cash equivalents 31 March 2024	3,195

^{1.} Aker Horizons ASA and holding companies prepares and presents its accounts in accordance with the Norwegian Act and generally accepted accounting principles (GAAP), to the extent applicable. Accordingly, exchange-listed shares owned by Aker Horizons and holding companies are recorded in the balance sheet at the lower of market value and cost price

External financing and commitments

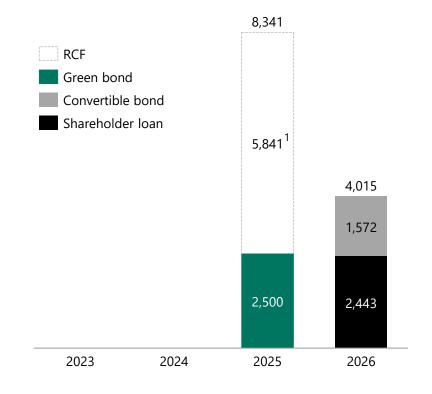
NOK million

Overview of debt financing facilities and commitments

Debt	Total facility incl. PIK	Key terms
Subordinated shareholder loan	NOK 2,443	6.0% coupon per annum, with deferral option against a 1.0% deferral fee
Subordinated convertible bond	NOK 1,572	1.5% coupon per annum (PIK). Initial conversion price at NOK 43.75 per share
Senior unsecured green bond	NOK 2,500	3m NIBOR + 325 bps coupon per annum
Revolving credit facility	EUR 500	Accordion option to upsize the facility amount to EUR 600 million. Maturity extended to May 2025. Option for a further 1-year extension
MRP DNB facility commitment	USD 129m	AKH pro-rata share of DNB facility of up to USD 220m

Debt maturities

NOK million incl. PIK as of 31 March 2024



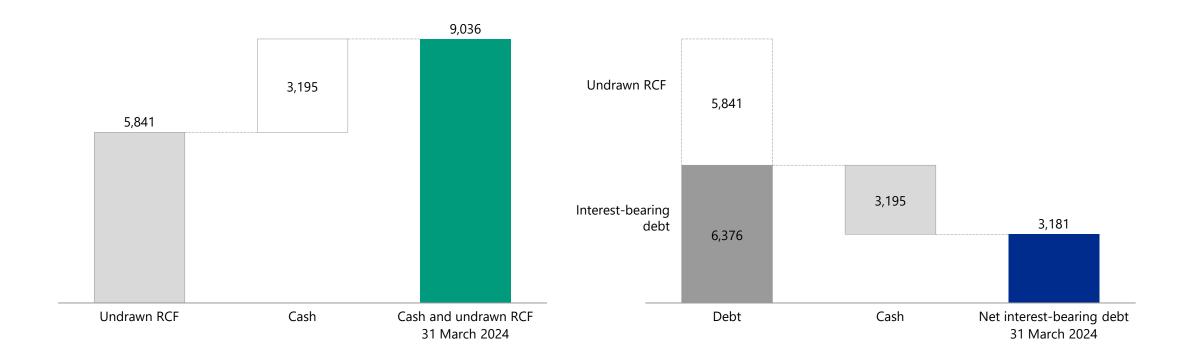
1. EURNOK of 11.6825 per 31 March 2024

Liquidity and net interest-bearing debt NOK million

Cash and undrawn RCF as of 31 March 2024 NOK million

Net interest-bearing debt as of 31 March 2024 NOK million

24

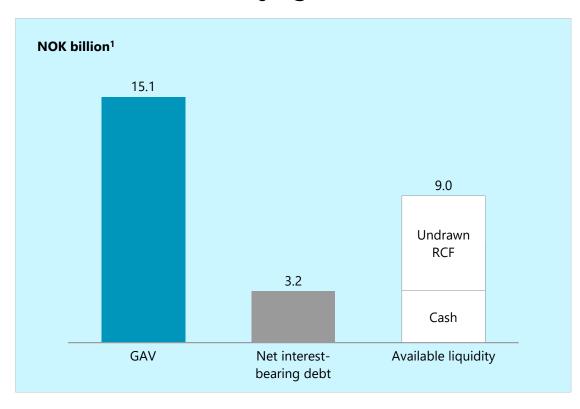


1. EURNOK of 11.6825 per 31 March 2024

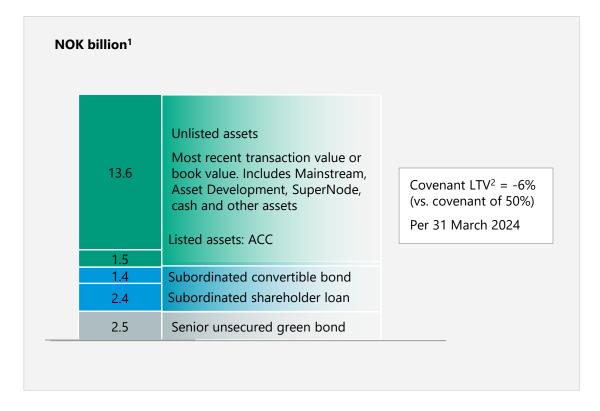
AKER HORIZONS

Capital structure at Q1 2024

Key figures



Capital structure



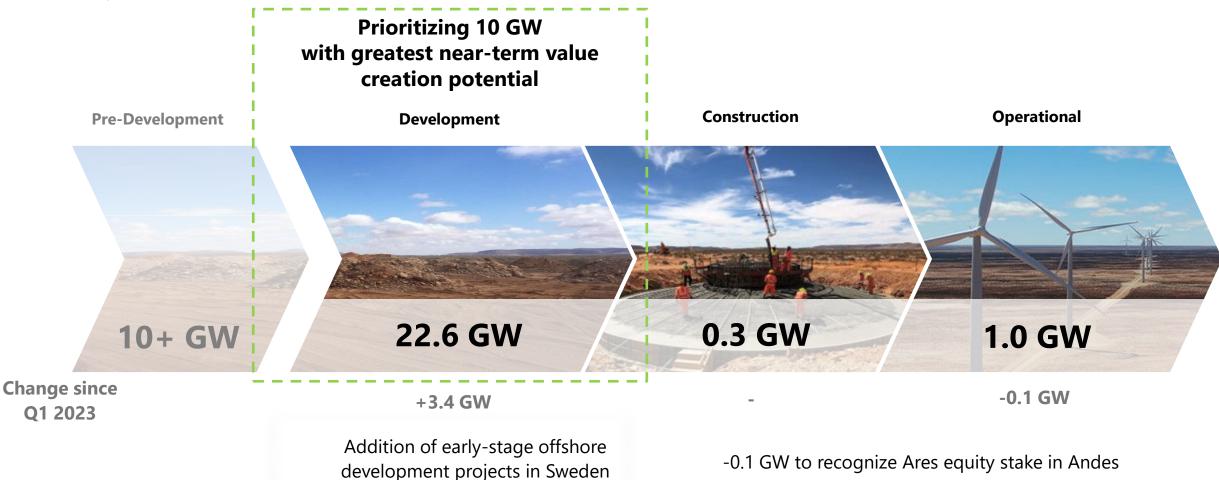
^{1.} EURNOK of 11.6825 per 31 March 2024

^{2.} RCF covenant LTV = (Senior interest-bearing debt - cash) / (market value of listed shares, most recent transaction value for non-listed assets subject to material transaction with third parties, and book value of other assets). Interest-bearing debt for the covenant calculation is net of fees. For the convertible bond, NOK 348m is booked as equity at inception



23.9 GW net¹ global pipeline

Global portfolio of 34 GW net



Note: All figures shown at 31 March 2024

^{1.} Net pipeline capacity combining development, construction and operational projects

Mainstream Project Overview

Asset	Portfolio	Country	Technology	Gross Capacity (MW)	Economic interest	Net Capacity (MW)	P50 Production (GWh/y)	FC	COD	PPA Tariff	PPA Volume (GWh)	PPA Tenor (years)
Operational												
Alena	Andes – Condor	Chile	Wind	86	90%	77.4	291	2019	2021	— LICD 43	F20 ¹	20
Rio Escondido	Andes – Condor	Chile	Solar PV	145	90%	130.5	452	2019	2022	— USD 43	528 ¹	20
Cerro Tigre	Andes – Condor	Chile	Wind	185	90%	166.5	463	2019	2022	USD 42	462 ¹	20
Tchamma	Andes – Condor	Chile	Wind	175	90%	157.5	456	2019	2022	USD 40	440 ¹	20
Valle Escondido	Andes – Huemul	Chile	Solar PV	105	90%	94.5	345	2020	2022		638 ¹	
Pampa Tigre	Andes – Huemul	Chile	Solar PV	100	90%	90.0	335	2020	2022	— USD 39		20
Puelche Sur	Andes – Huemul	Chile	Wind	156	90%	140.4	472	2020	2023		638 ¹	20
Llanos del Viento	Andes – Huemul	Chile	Wind	160	90%	144.0	453	2020	2023	– USD 39		
Operational Sub Total				1,112		1,001						
					Con	struction						
Corporate PPA	South Africa	South Africa	Solar PV	97.5	49%	47.8	270	2023	2025	2025	N/A	N/A
Ckhúri	Andes – Huemul	Chile	Wind	109	90%	98.1	354	2020	2025	N/A ²	N/A ²	N/A ²
Caman	Andes – Copihue	Chile	Wind	148.5	90%	133.7	514	2021	N/A	USD 44 ²	286 ^{1, 2}	20 ²
Construction Sub Total				355		280						
Total Operational and Construction				1,467		1,280						
					Dev	elopment						
Late-stage development	3					7.7 GW						
Early-stage developmen	t ⁴					14.9 GW						
Total Development ⁵						22.6 GW						

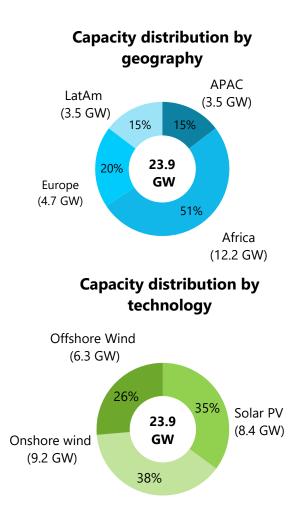
Note: All figures shown on a net ownership basis at 31 March 2024

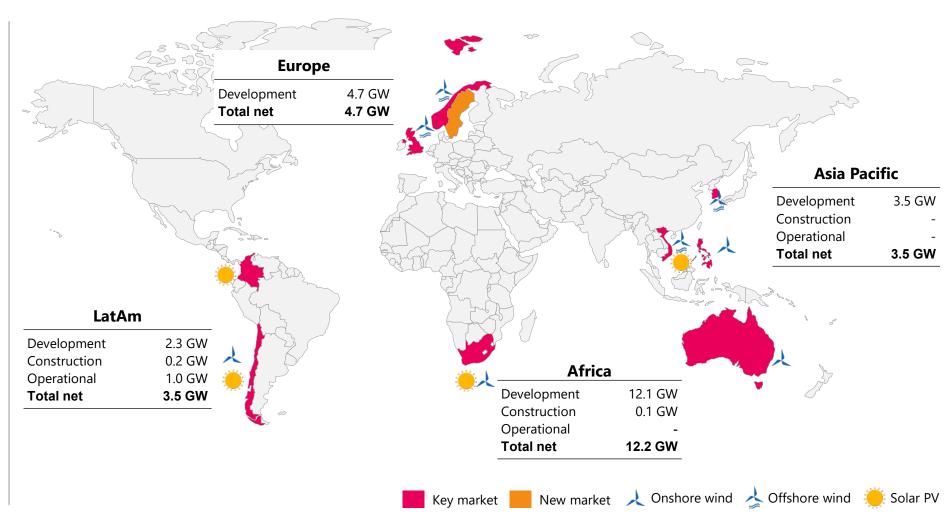
- 1. For PPAs in Chile, DISCOs have the right, but not the obligation to buy up to the contracted volume of the energy supplied by the generator. However, the DISCOs have the obligation to buy contracted energy prior to making spot market purchases and can only turn to the spot market when demand exceeds the contracted volume under existing PPAs.

 These Andes Renovables PPAs, which were awarded in 2016, have full CPI indexation from that date.
- 2. Ckhúri DISCO PPA termination effective 14 July 2023, while Caman PPA has been temporary withdrawn starting 1 June 2023
- 3. Late-stage development refers to stage 4 & 5 projects, i.e. those at permit application and pre-construction stage
- 4. Early-stage development refers to stage 2 & 3 projects, i.e. those at land signing and Environmental and Social Impact Assessment (ESIA) stage
- 5. Total Development refers to projects from stage 2 (land signing) through to stage 5 (pre-construction)

Global pipeline of wind and solar assets

Pipeline reflects assets in development, construction and operational





Mainstream Financial Information

Mainstream accounts

EURm	2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023 ¹	2023 ¹	Q1 2024
Revenue	155	44	45	46	44	179	45
EBITDA ¹	(172)	(48)	(30)	(18)	(43)	(138)	(8)
EBIT ¹	(637)	(62)	(448)	(31)	(146)	(687)	(24)
Net profit	(556)	(46)	(440)	(65)	3	(549)	(57)
Total assets	2,949	2,837	2,322	2,215	1,869	1,869	1,843
Cash	512	411	549	413	224	224	186
Equity	1,345	1,243	800	729	671	671	622
Liabilities	1,604	1,594	1,522	1,486	1,199	1,199	1,221
Net debt ³	806	867	740	854	760	760	840

Main developments

- Mainstream's income statement is reflective of the principal activities of development, construction and operation of projects.
- Market challenges remain in Chile with operators exposed to difference in prices at injection to the grid and withdrawal. The Alena turbine incident in January resulted in further losses, however with decreased marginal costs and lower injection and withdrawal prices in Q1, Andes has delivered a positive gross margin of EUR 14m².
- EBITDA reflects the positive effect of cost base reductions while net profit
 includes finance expenses of EUR 30m, of which EUR 10m relating to the new
 financing facility put in place at the end of 2023, now with shareholder support
 totaling USD 204m, and EUR 19m relating to deferred interest on senior and
 mezzanine debt.
- The Andes portfolio in Chile is the largest component of total assets at over EUR 1.4 billion, with the balance split across property, plant and equipment, cash and receivables.
- Net debt increased due to deferred interest in the quarter, FX translation effect of USD loans and decreased available cash.

^{1.} Reflects final audited numbers for FY 2023

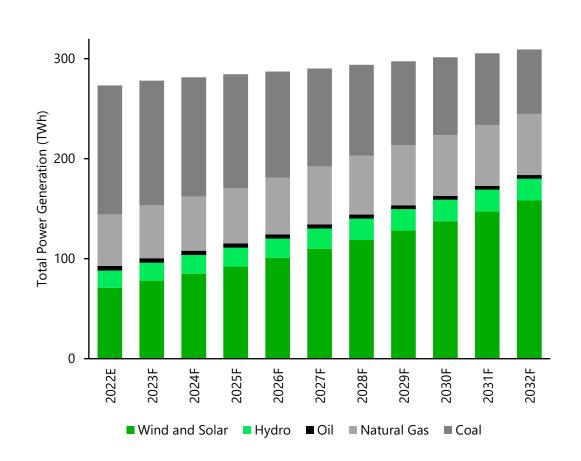
^{2.} Generation revenue net of system cost and PPA commitment

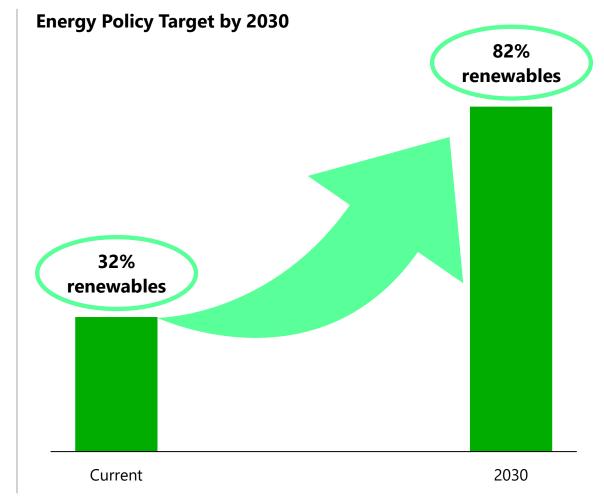
^{3.} Net debt reflects borrowings at carrying values

Australia

Clear decarbonization and policy targets







Key developments for other portfolio projects



PROJECT DATA

PRODUCT: Green ammonia

CAPACITY: 200 MW

PARTNERS: Varanger Kraft

- Allocated 120 MW grid connection when new 420kv line to Seidafjellet is completed
- Opportunities for a phased development being evaluated
- Close dialogue with Statnett, exploring current grid connection opportunities and system optimization



PROJECT DATA

PRODUCT: Blue hydrogen

CAPACITY: 2,500 MW

PARTNERS: Shell, CapeOmega

- Maturing and optimizing project towards DG1
- Technical feasibility of the Norway to Germany hydrogen pipeline completed (by Gassco)
- Norway and Germany set up a joint task force to follow up development of hydrogen pipeline
- Early market engagement for the blue H2 plant (technology and EPC) on-going

Aker Horizons Asset Development financial information

AAD proforma accounts^{1,2}

NOKm	2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	2023	Q1 2024
Revenue	9	14	-	-	2	17	1
EBITDA	(335)	(57)	(63)	(45)	(58)	(223)	(65)
EBIT	(338)	(58)	(64)	(45)	(59)	(226)	(66)
Net profit	(362)	(67)	(82)	(49)	(94)	(293)	(75)
Total assets	776	892	933	942	959	959	970
Cash	167	215	187	121	93	93	109
Equity	462	660	717	727	695	695	690
Liabilities	314	232	216	215	263	263	281
Net cash and IB receivables	101	152	136	69	41	41	59

Main developments

- Income statement reflective of the key activities in the period
 - o Continuing to mature the projects in the pipeline
 - Establishing partnerships on key assets
- Project costs consist mainly of own hours and third-party study costs, where a large portion of the spend has been dedicated to maturing the Narvik and Rjukan projects
- Assets of NOK 970 million are mainly related to industrial sites in the Narvik area
- Liabilities of NOK 281 million are mainly related to acquisitions in Narvik

^{1.} Aker Horizons Asset Development is a fully-owned subsidiary of Aker Horizons. The proforma accounts include investments and activities in Narvik

Unaudited

Sustainability integrated in all we do

Sustainability commitment across four core themes



Planet-positive impact

- Our investment thesis is grounded in a desire to be planet-positive
- We commit to accelerating Net Zero commitments and decarbonization of industries



Respect for people

- We are dedicated to respect for human rights
- We ensure diversity, inclusion and a secure working environment



Prosperity for all

- We strive for our solutions to contribute to reduced economic inequality
- We engage in science, technology and innovation to support our sustainability agenda



Good governance

- We ensure good corporate governance throughout our organization
- Planet-positive impact is a top strategic priority

Alignment with international frameworks















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