



AKER HORIZONS

Third-quarter results 2023

2 November 2023



Main developments

Aker Carbon Capture reports high level of commercial activity

- Significant growth in pre-FEEDs and studies with order intake year to date of around 9m tonnes of CO₂ p.a.
- Signed Memorandum of Understanding (MoU) with Aramco
- Order backlog grows to NOK 3.0 billion, up from NOK 1.5 billion year over year

Focus in Mainstream on Chile restructuring and streamlining of operations

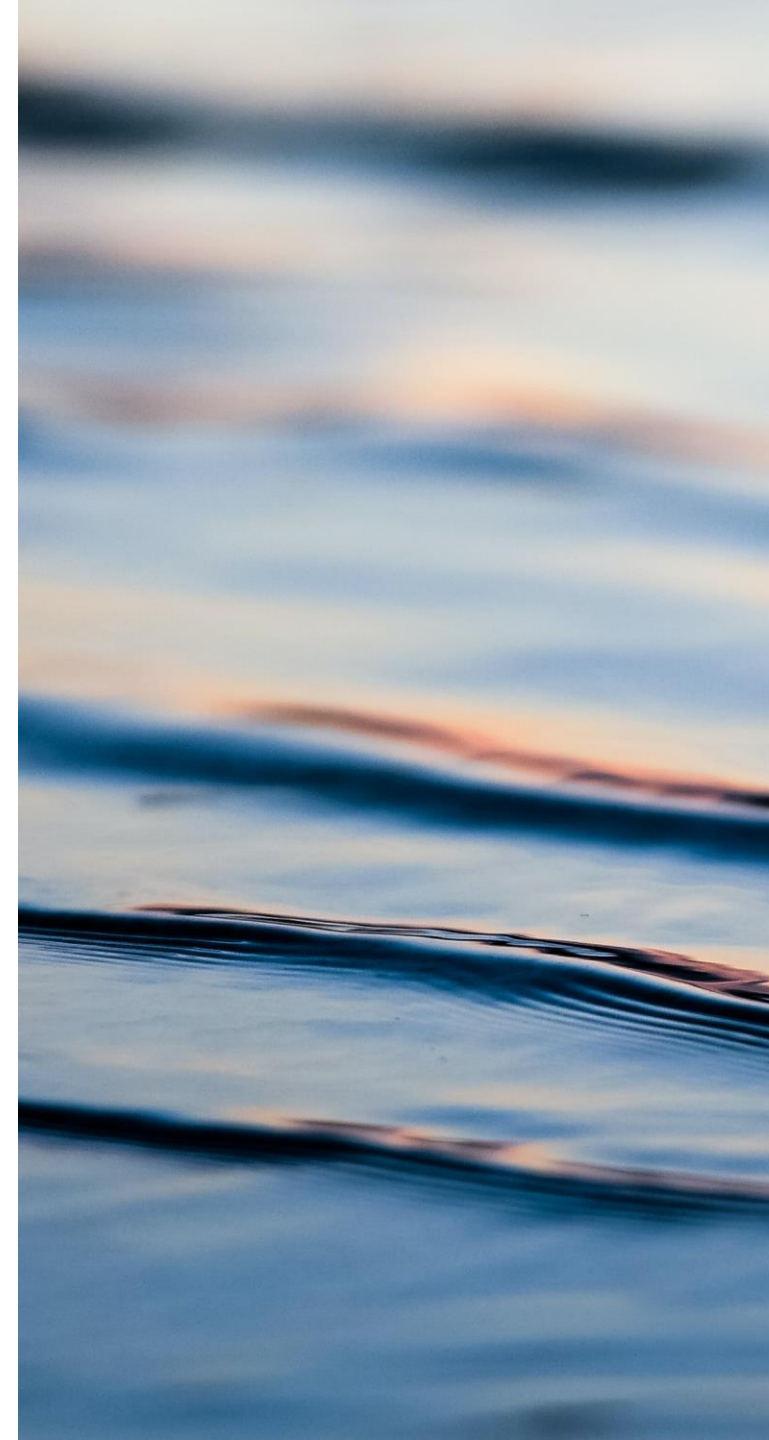
- Restructuring in Chile nearing conclusion with positive creditor vote on 2 October, subject to certain conditions
- Organizational review initiated, targeting 30% reduction in cost base, equivalent to more than EUR 45 million
- South Africa – Corporate PPA (100 MW) expected to reach financial close before year end
- Scotland – Arven Offshore Wind expanded by 500 MW to 2.3 GW

Progress on industrial partnerships and securing grid capacity for hydrogen projects

- Statkraft joins to develop Narvik Green Ammonia as industrial partner, demonstrating project attractiveness
- 250 MW additional grid capacity allocated to Narvik Green Ammonia
- 120 MW grid capacity allocated to Green Ammonia Berlevåg

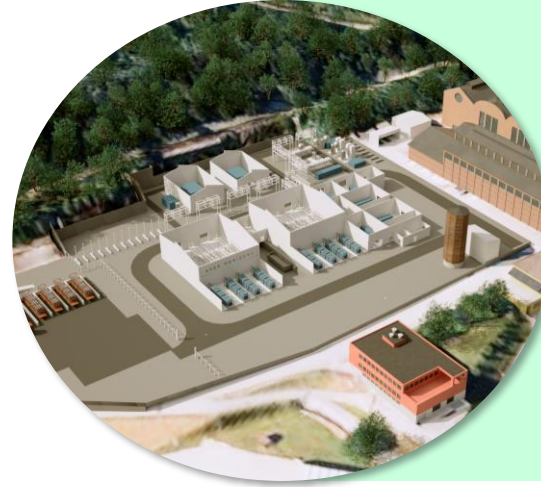
Continued positive regulatory and commercial momentum for renewables, CCUS and hydrogen

- New policy package launched by the EU Commission – speeding up onshore and offshore wind deployment
- New support schemes for CCS in Norway and Denmark – boosting CCS project developments
- Renewable Energy Directive III adopted – industrial hydrogen users required to use 42% green hydrogen by 2030



Aker Horizons focusing on three Net-Zero levers

Active owner of industry-leading companies driving decarbonization



Developer of industrial-scale decarbonization projects

Carbon capture



Renewable power & transmission



Hydrogen and derivatives



A misty mountain landscape with a dark semi-transparent banner across the middle containing the text 'Aker Carbon Capture'. The background shows rolling hills and mountains shrouded in a thick, white mist or fog. The sky is a pale, hazy blue. The foreground features dark, silhouetted trees and foliage. The overall mood is serene and atmospheric.

Aker Carbon Capture

Aker Carbon Capture

Key commercial developments:

- Significant growth in pre-FEEDs and studies with order intake year to date of around 9 million tonnes of CO₂ per year
- Signed Memorandum of Understanding (MoU) with Aramco
- Strengthened the modular product portfolio with launch of Just Catch™ 400

Major projects progressing:

- Twence CCU: commissioning started
- Brevik CCS: first heavy lift campaign completed
- Ørsted CCS: container fabrication started
- UK Track 1 projects in final negotiations for governmental support

Financials:

- Strong backlog (NOK 3.0 billion), continued revenue growth (116% YoY) and solid cash position (NOK 1.3 billion)



Aker Carbon Capture and Aramco to explore CCUS partnership opportunities

- The MoU will focus on carbon emissions reduction and removal through CCUS by offering modular carbon capture plants and aftermarket services
- The parties also aim to assess the potential for developing local supply chains and module fabrication
- Saudi Arabia targets CCUS of 9 million tonnes CO₂ per year from 2027, expanding to 44 million tonnes CO₂ per year by 2035

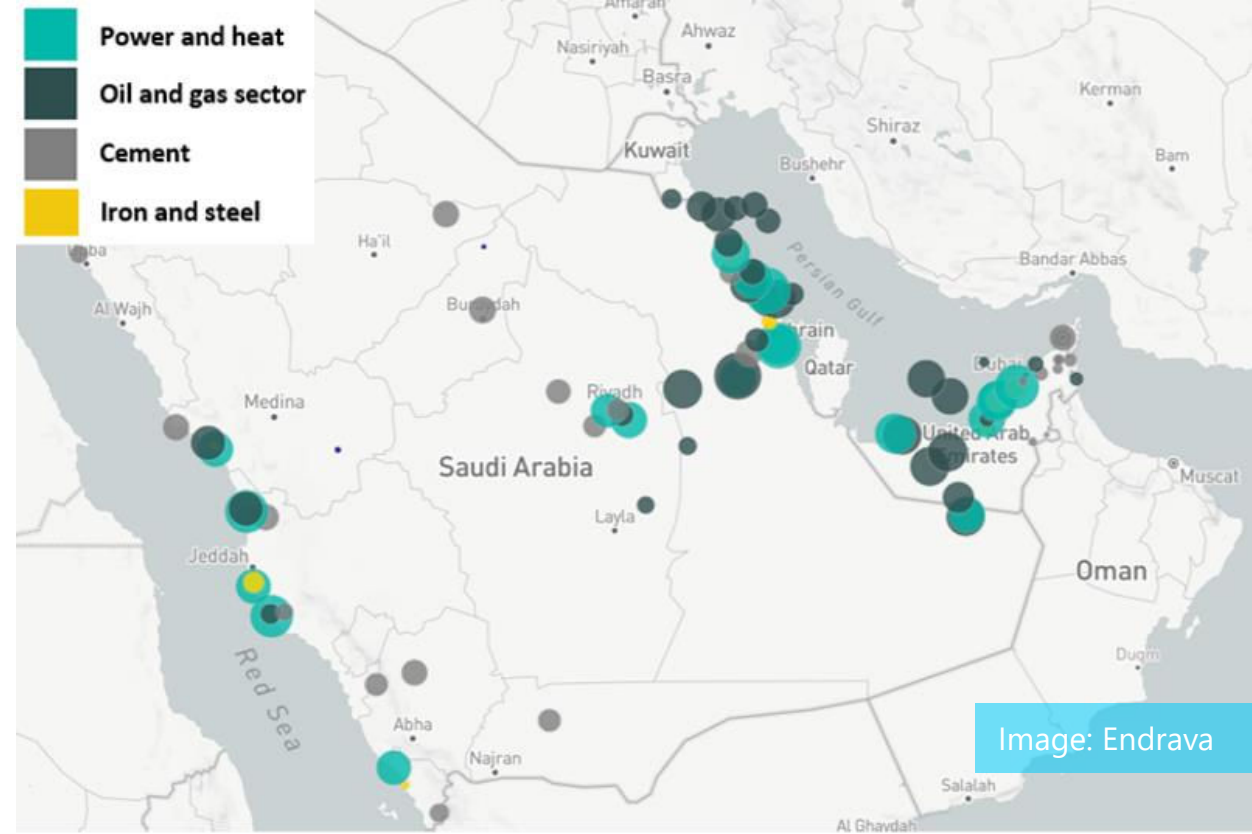


Image: Endrava

Significant growth in pre-FEEDs and studies



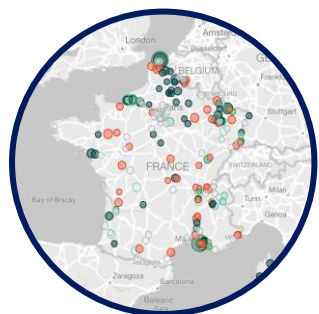
Pre-FEED for Swedish energy company

- Based on Just Catch™
- Targeted emissions of 200,000 tonnes CO₂ per year



Study for biomass plant in Germany

- Just Catch™ study for biomass combined heat and power facility
- Targeted biogenic emissions of 250,000 tonnes CO₂ per year



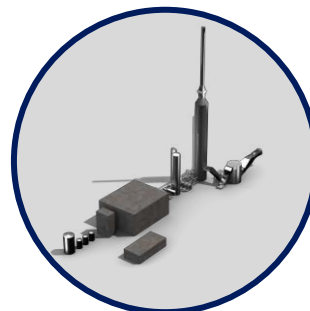
Study for waste-to-energy player in France

- Based on two Just Catch™ 100
- Targeted emissions of 200,000 tonnes CO₂ per year



Study for mineral production facilities in the US

- Big Catch™ study
- Targeted combined emissions of 1.5 million tonnes CO₂ per year



Pre-FEED for European energy company

- Multiple power generation facilities in Europe, based on Big Catch™ offering
- Potential of CO₂ capture of up to 14 million tonnes per year



Research and development

- DemoBECCS project, collaboration with DTU
- MeDORA project, collaboration with SINTEF
- NL+ project: development of carbon accounting methodologies

A misty mountain landscape with a dark blue overlay containing the text 'Asset Development'. The background shows rolling hills and mountains shrouded in a thick, white mist or fog. The sky is a pale, hazy blue. In the foreground, the dark, silhouetted branches of trees are visible on the left side. A large, dark blue rectangular overlay covers the middle portion of the image, and the text 'Asset Development' is written in white, bold, sans-serif font within this overlay.

Asset Development

Aker Horizons Asset Development

Developing hydrogen-based projects

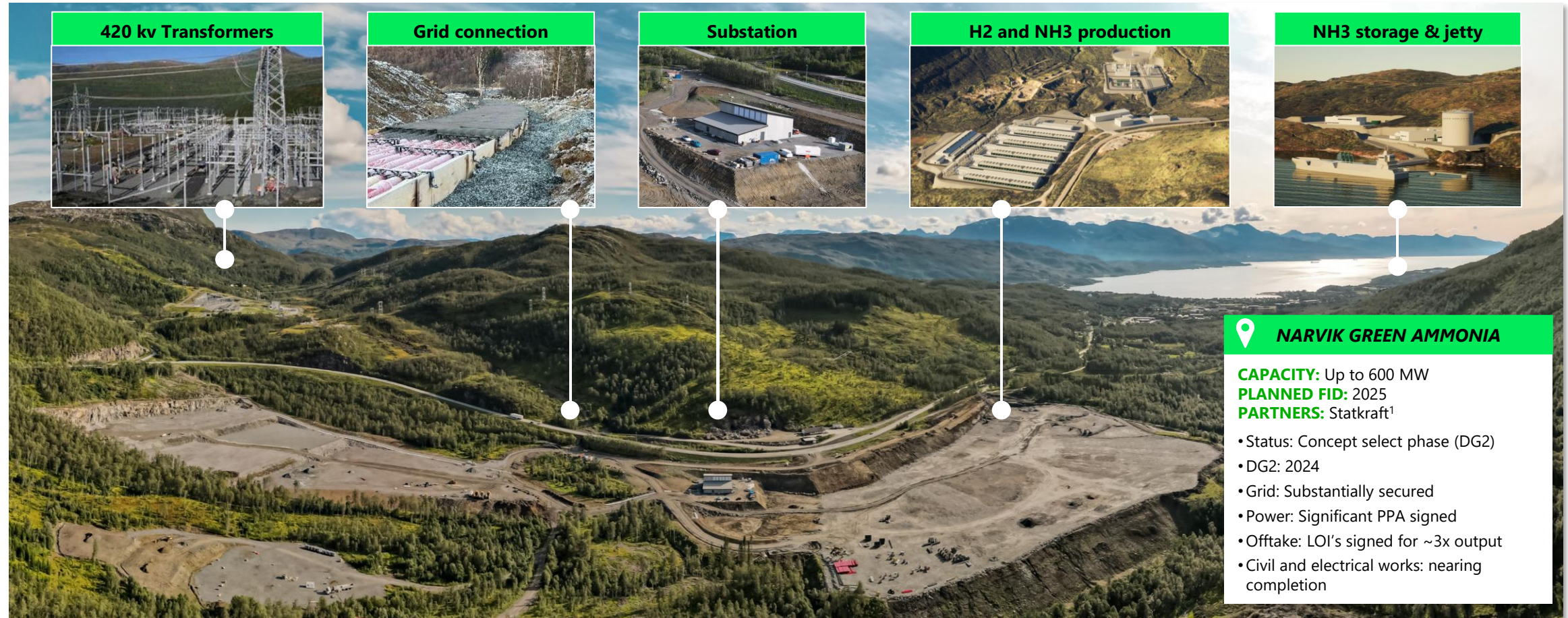
Highlights

- Statkraft joins as industrial partner in Narvik Green Ammonia, demonstrating attractiveness of project and adding complementary capabilities
- 250 MW additional grid capacity allocated to Narvik Green Ammonia by Statnett
- 120 MW grid capacity allocated to Green Ammonia Berlevåg
- Terms & conditions for the upcoming EU Hydrogen Bank pilot auction announced in August – Rjukan project well positioned
- Renewable Energy Directive III adopted – industrial hydrogen users required to use 42% green hydrogen by 2030



Statkraft joins Aker Horizons in developing Narvik Green Ammonia

Large-scale ammonia production (part of Narvik green industrial hub)



1. Farm-down planned to Statkraft at DG2

Developments in key projects from the wider portfolio



RJUKAN

FIRST MOVER GREEN HYDROGEN

PRODUCT: Green hydrogen
CAPACITY: 20-40 MW
PARTNERS: 100% Aker Horizons

- Awarded up to NOK 85 million in grants
- Signed LOIs for substantial offtake from phase I, maturing towards firm contracts
- Progressing partnership discussions
- Land agreement and long-term PPA signed
- DG2 (concept select) and award of FEED contracts expected to start in 2024



BERLEVÅG

GREEN AMMONIA TO DECARBONIZE THE ARCTIC

PRODUCT: Green ammonia
CAPACITY: 200 MW (Phase 1)
PARTNERS: Varanger Kraft (Grieg)

- Allocated 120 MW grid connection when new 420kv line to Seidafjellet is completed
- Opportunities for a phased development being evaluated
- Close dialogue with Statnett, exploring current grid connection opportunities and system optimization including potential flexibility



AUKRA

LARGE-SCALE BLUE HYDROGEN

PRODUCT: Blue hydrogen
CAPACITY: 2,500 MW
PARTNERS: Shell, CapeOmega

- Maturing project towards DG1
- Technical feasibility of the Norway to Germany hydrogen pipeline completed (by Gassco)
- Norway and Germany set up a joint task force to follow up development of hydrogen pipeline
- Early market engagement for the blue H2 plant (technology and EPC) on-going



NETHERLANDS (H2 GW)

LARGE-SCALE BLUE HYDROGEN

PRODUCT: Blue hydrogen
CAPACITY: 2,000 MW
PARTNERS: NAM

- Collaborating with NAM to realize large-scale blue hydrogen export via H2 gas infrastructure in Netherlands
- Maturing project towards DG1
- Strong interest from large offtakers
- Exploring optionality for NG feedstock and CO₂ sinks



TUNISIA

LARGE-SCALE GREEN HYDROGEN

PRODUCT: Green hydrogen
CAPACITY: 600 MW
PARTNERS: TuNur, Axpo & large European renewables company

- Joint Development Agreement Term Sheet signed
- Signed cooperation agreement with large European TSO
- Maturing project towards DG1
- In dialogue with large European energy companies for offtake
- Strategically situated with proximity to the European Hydrogen Backbone

PROJECT DATA

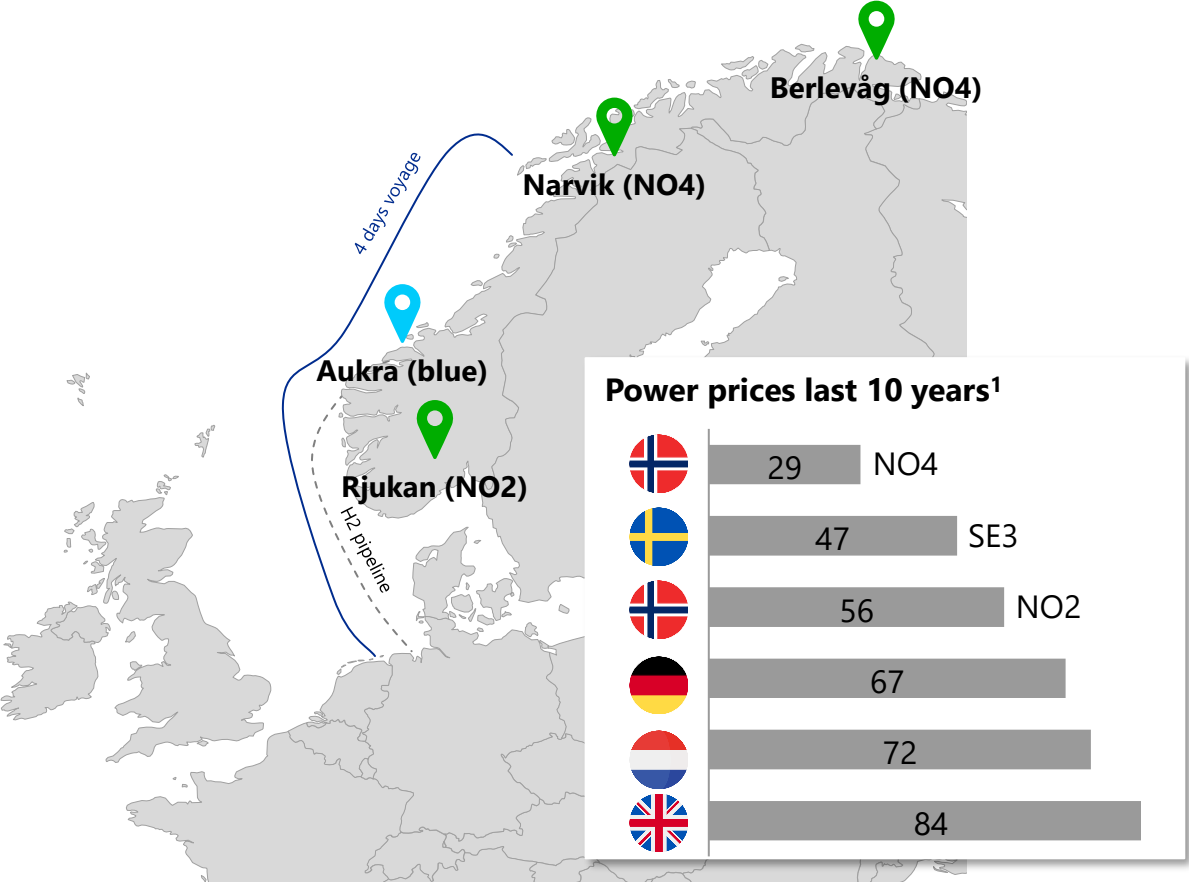
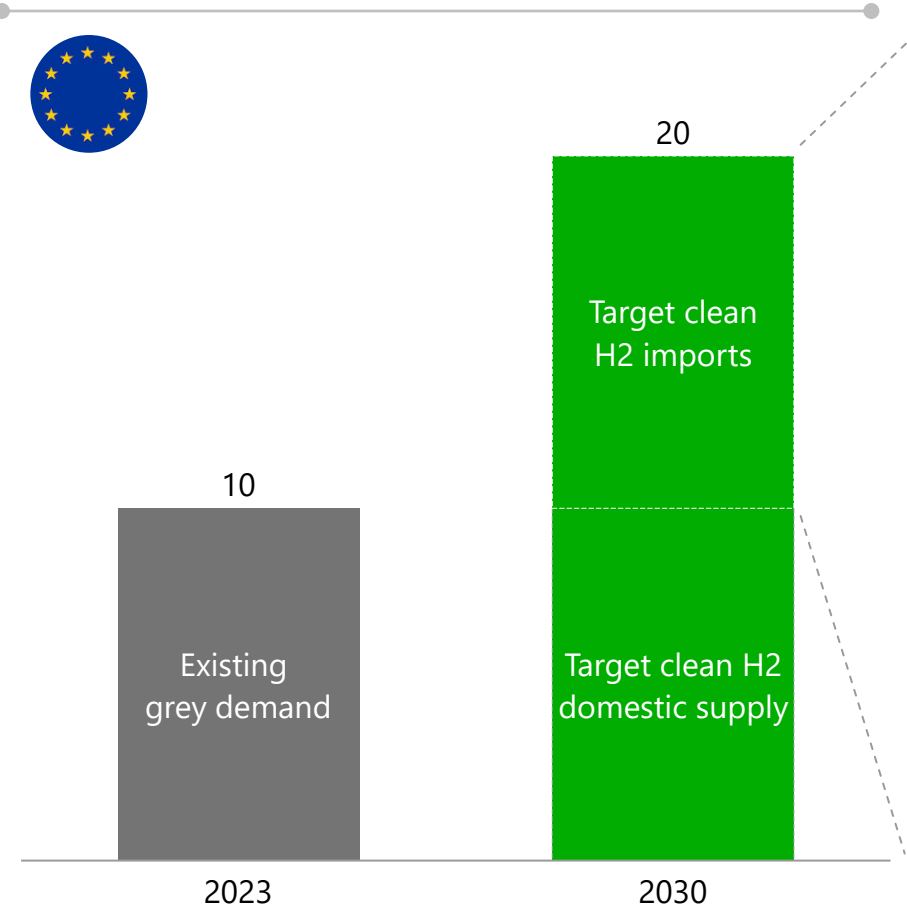
STATUS UPDATE



Norway uniquely positioned to supply European markets with low-carbon hydrogen and derivatives

EU expected to become demand center for clean hydrogen by 2030 (Mt)

Norway with low-cost green baseload power and proximity to demand centers – AAD well positioned



1. Power prices in EUR / MWh from 2014-2023E, Volue

A photograph of a mountain range with thick mist or fog filling the valleys. The mountains are silhouetted against a pale, overcast sky. In the foreground, some dark, silhouetted trees are visible on the left. A semi-transparent dark grey rectangular box is overlaid across the middle of the image, containing the text 'Mainstream Renewable Power' in white.

Mainstream Renewable Power

Mainstream Renewable Power

Leading pure-play renewable energy company

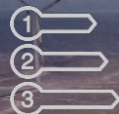
Highlights

- 1.1 GW fully operational across Andes platform in Chile
- Market challenges in Chile continue with mitigation strategy progressing
- Restructuring in Chile nearing conclusion with positive creditor vote on 2 October
- South Africa – corporate PPA (100 MW) expected to reach FC before year end
- South Africa – 280 MW late-stage wind cluster sold
- Philippines – tariff awarded to Libmanan onshore wind project
- Scotland – Arven Offshore Wind expanded by 500 MW to 2.3 GW
- Sweden – application submitted for Dyning floating wind farm
- Organizational review initiated, targeting 30% reduction in cost base



175 MW - Tchamma Wind project, Chile

Organizational review



Prioritizing 10 GW of projects



Streamlining operations



Leveraging global developer competencies



**Reducing cost-base by over 30%
(> €45m)**



Capital recycling



Partnering in core markets



Chile update

Regulation, market and Andes

Regulation

- Energy Minister proposed an Energy Transition Bill (including storage) to the senate in July 2023 including the need to accelerate the roll out of infrastructure, especially transmission
- Tender announced for accelerated BESS expansion (USD 2 billion and up to 2 GW in 2026)
- Proposal to compensate renewable generators exposed to high internodal price spreads due to a reallocation of extraordinary tariff incomes (*Ingresos Tarifarios*)

Market

- Improved hydrology on the back of El Niño, after 3 years of La Niña, with 2021-22 the second driest year in the past 15 years
- Normalization of international fuel prices: high correlation with internodal price difference and system costs, 3-6 months lag
- Lower average system costs and internodal costs versus Q3 '22

Andes operational

- Reduced spot market exposure from mitigation strategy
 - Ckhúri PPA termination effective 14 July
 - Caman temporary withdrawal started on 1 June
- Positive commercial margin in Q3, despite curtailments given the improvement in both market backdrop and operations

Andes construction

- Both Ckhúri and Caman projects are currently on hold
- Expect construction at Ckhúri to resume shortly with COD maintained for 2025, while Caman is under review

Lender support

- Creditors voted to support the reorganization plan in Chile on 2 October, subject to certain conditions
- Reorganization process expected to conclude in November

Key portfolio updates

Onshore wind and solar



- 1.1 GW fully operational across Andes platform
- Two Andes projects (0.3 GW) in construction phase



- Beaufort West cluster (280MW wind) successfully sold in September
- R5 projects: Progressing solutions outside of the REIPPP process
- ~100 MW corporate PPA signed with industrial off-taker, financial close expected before year end
- Further corporate PPA opportunities in active discussions



- Libmanan onshore wind project, in partnership with AboitizPower, is targeted to start construction in 2024
- ~49.9 MW tariff awarded in the Philippines' Green Energy Auction Program in July



160 MW - Llanos del Viento Wind project, Chile

Key portfolio updates

Offshore wind



- Arven Offshore Wind, a 50-50 JV with Ocean Winds, expanded by 500 MW to 2.3 GW, following acquisition of Ocean Winds' adjacent site



- Freja Offshore, a 50-50 JV with Hexicon, submitted planning application for Dyning in October, a floating wind farm with capacity up to 2.5 GW. This follows the 2 GW Cirrus bottom-fixed application in June and the 2.5 GW Mareld floating application in April



- Preparing for Sørilige Nordsjø II (bottom-fixed, 1.5 GW) prequalification application submission on November 15 and waiting for updated application timeline for Utsira Nord (floating, 3x500 MW)



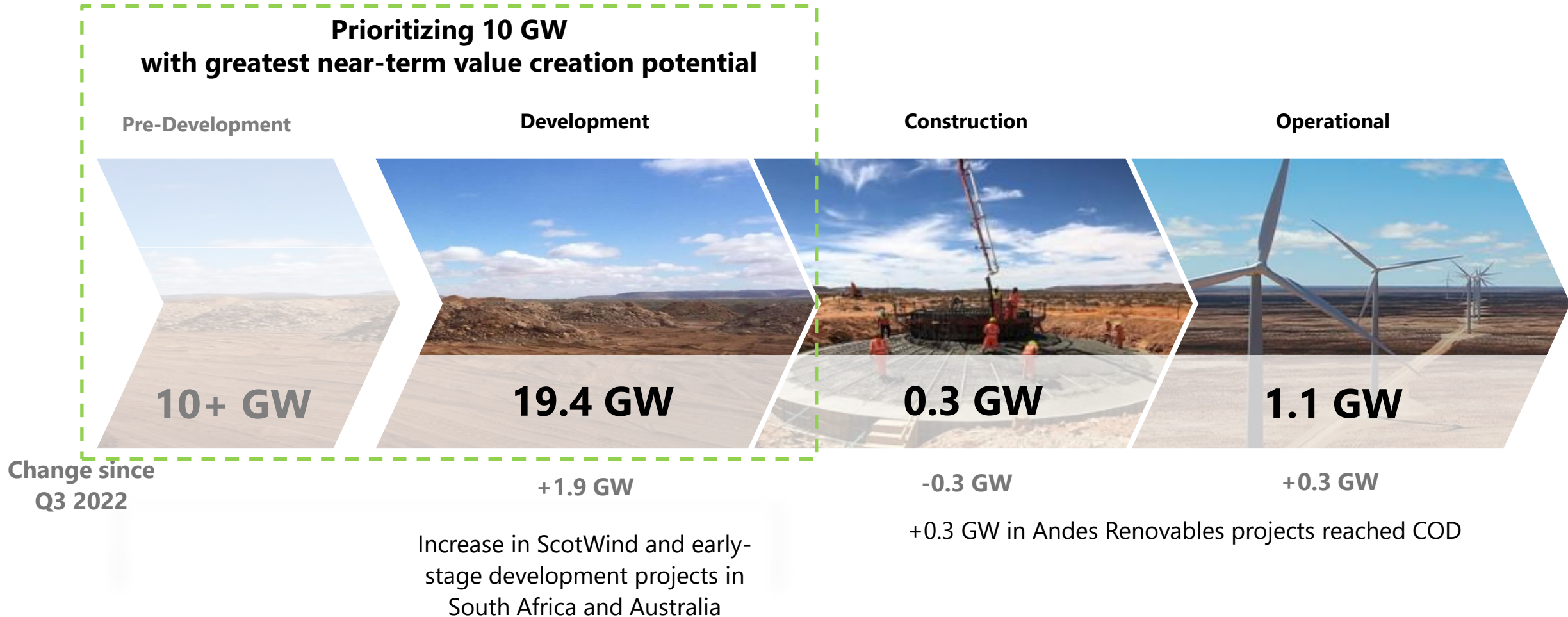
- KF Wind preparing to submit finalized Environmental Impact Assessment (EIA) report following draft approval in Q2



Principle Power floating offshore wind platform
Photo credit: Dock90

20.8 GW net¹ global pipeline

Global portfolio of 31 GW net



Note: All figures shown at 30 September 2023

1. Net pipeline capacity combining development, construction and operational projects.

A scenic photograph of a mountain range with thick mist or fog filling the valleys. The mountains are silhouetted against a pale, overcast sky. In the foreground, the dark, silhouetted branches of trees are visible on the left side. A semi-transparent dark blue rectangular box is positioned in the upper-left quadrant of the image, containing the word 'Financials' in white text.

Financials

Portfolio asset values

NOK million

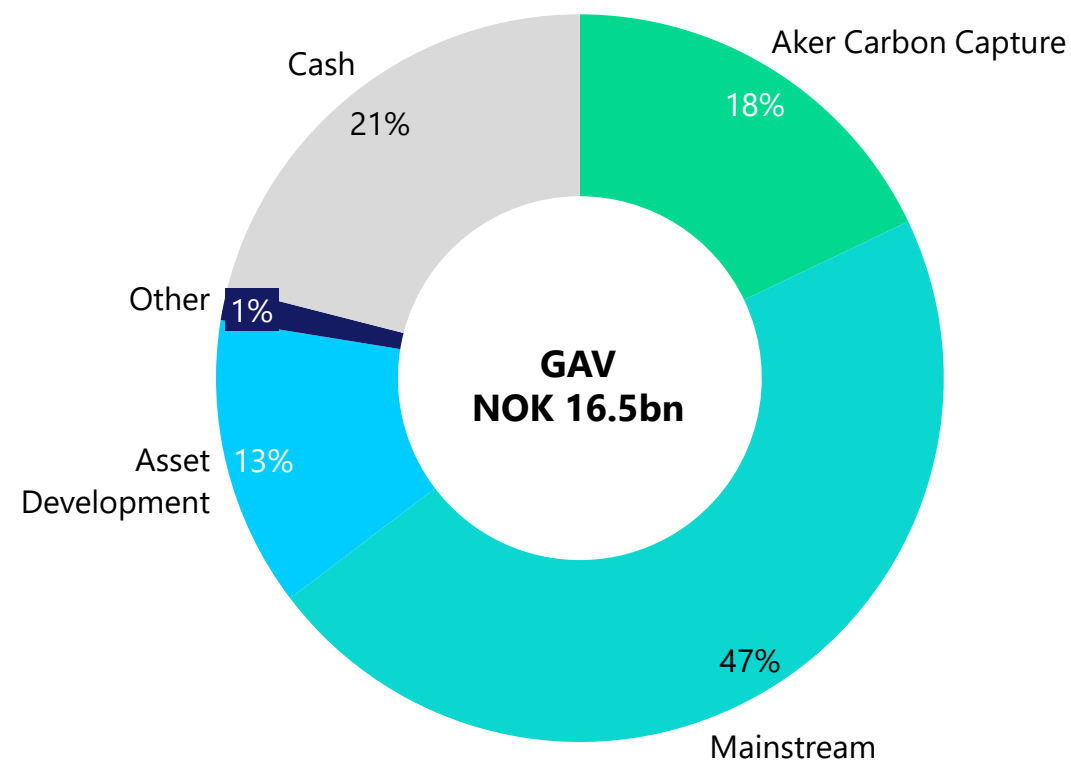
Net asset value¹

NOK million, 30 September 2023

	AH % ownership	AH value
Aker Carbon Capture	43.3%	2,962
Listed assets		2,962
Mainstream ²	58.4%	7,728
Asset Development	100.0%	2,133
Other		237
Unlisted assets		10,098
Cash and IB receivables		3,474
GAV¹		16,535
Liabilities ³		(6,291)
NAV		10,244

Gross asset value distribution

NOK billion, 30 September 2023



1. Gross asset value is the sum of all assets determined by applying the market value of listed shares and book value of other assets

2. Reflecting Aker Horizons' book value of the investment in Mainstream

3. Interest-bearing debt is booked net of fees. For the convertible bond, NOK 348m was booked as equity at inception

Aker Horizons and holding companies per Q3 2023

NOK million

Income statement	Q3 2023
Operating revenue (net)	18
Operating expenses	(44)
EBITDA	(26)
Value change	(709)
Net other financial items	(88)
Profit (loss) before tax	(823)

Balance sheet	Q3 2023
Interest-bearing assets	28
Investments ¹	12,987
Current operating assets	46
Cash and cash equivalents	3,474
Assets	16,535
Equity	10,244
Interest-bearing debt	6,245
Non-interest bearing debt	46
Equity and liabilities	16,535

Cash flow statement	Q3 2023
Cash flow from operating activities	(42)
Net payment for investments	(62)
Cash flow from investing activities	(62)
Cash flow from financing activities	-
Total cash flow in the period	(104)
Revaluation of cash and cash equivalents	(5)
Cash in the beginning of the period	3,583
Cash and cash equivalents 30 Sept 2023	3,474

1. Aker Horizons ASA and holding companies prepares and presents its accounts in accordance with the Norwegian Act and generally accepted accounting principles (GAAP), to the extent applicable. Accordingly, exchange-listed shares owned by Aker Horizons and holding companies are recorded in the balance sheet at the lower of market value and cost price

External financing

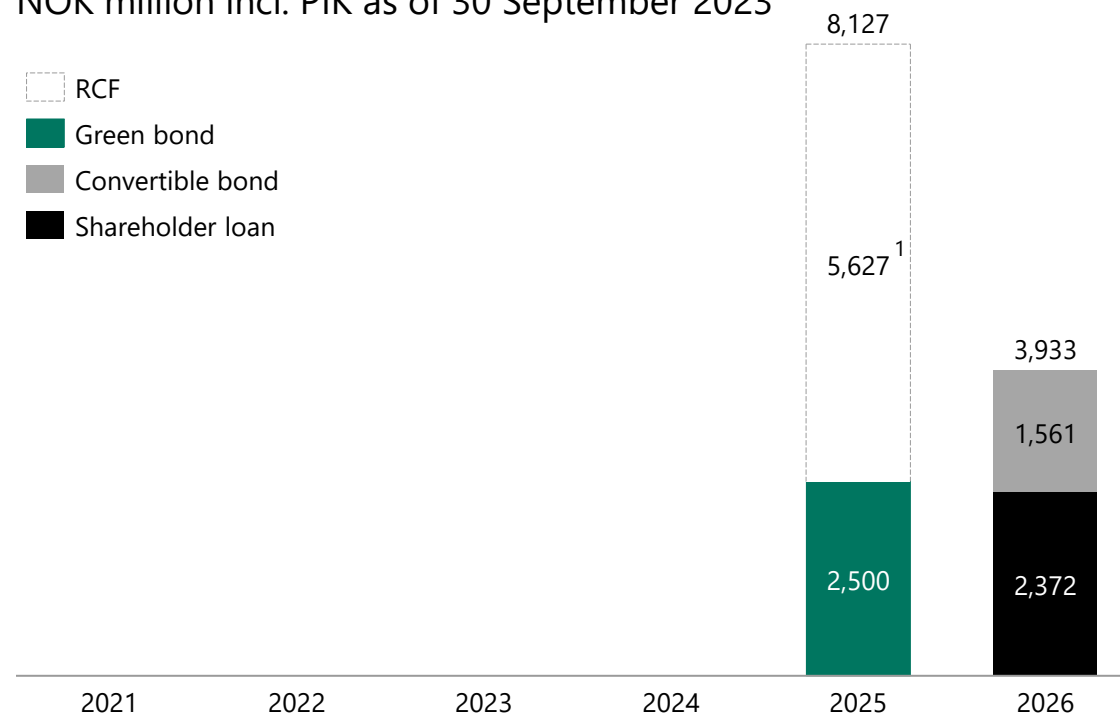
NOK million

Overview of financing facilities

Debt	Total facility incl. PIK	Key terms
Subordinated shareholder loan	NOK 2,372	6.0% coupon per annum, with deferral option against a 1.0% deferral fee
Subordinated convertible bond	NOK 1,561	1.5% coupon per annum (PIK). Initial conversion price at NOK 43.75 per share
Senior unsecured green bond	NOK 2,500	3m NIBOR + 325 bps coupon per annum
Revolving credit facility	EUR 500	Accordion option to upsize the facility amount to EUR 600 million. Maturity extended to May 2025. Option for a further 1-year extension

Debt maturities

NOK million incl. PIK as of 30 September 2023



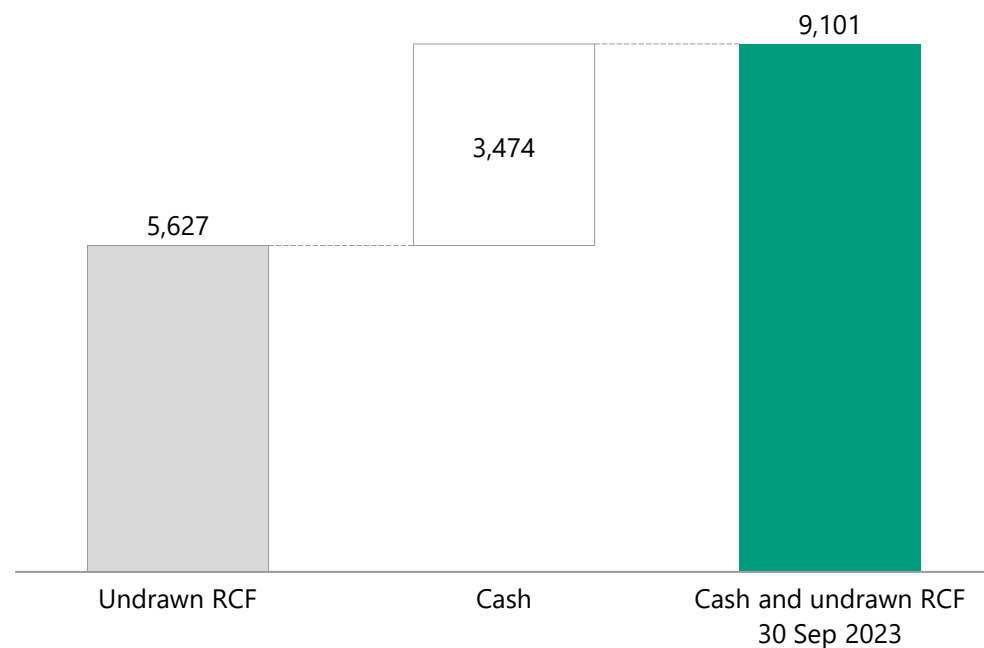
1. EURNOK of 11.2535 per 30 September 2023

Liquidity and net interest-bearing debt

NOK million

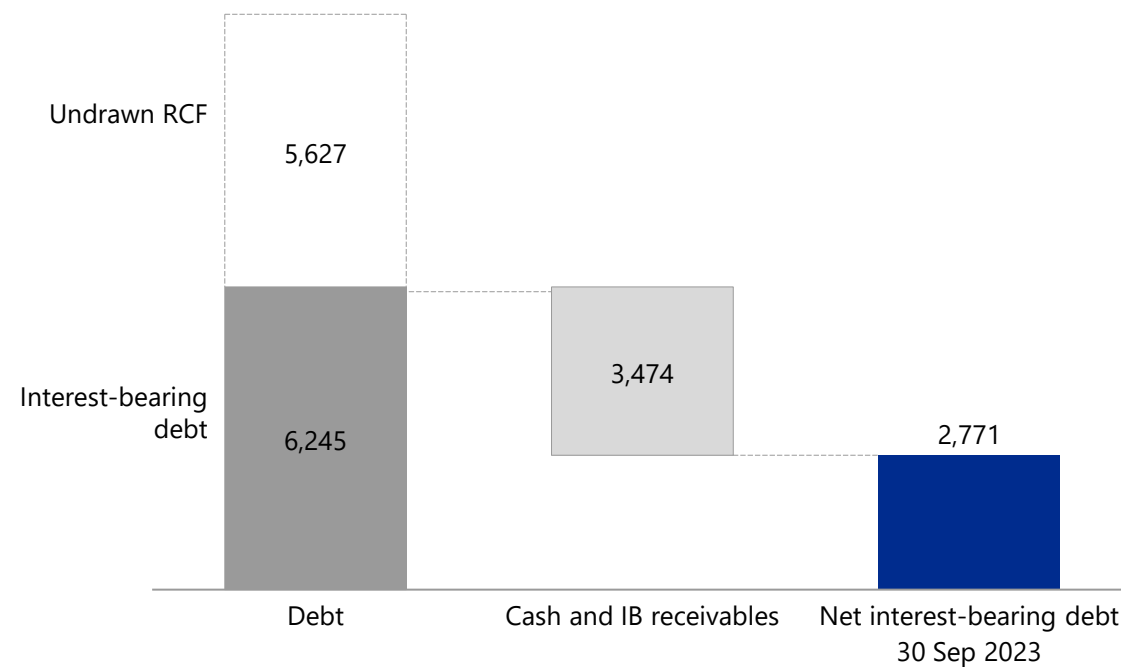
Cash and undrawn RCF as of 30 September 2023

NOK million



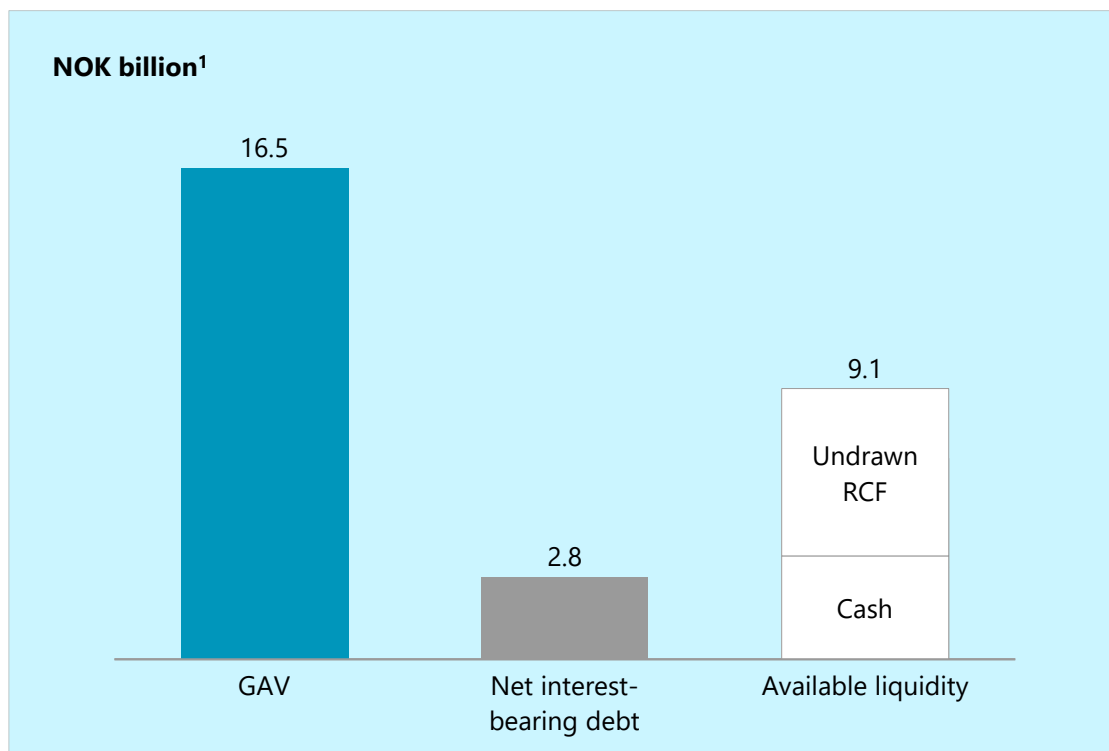
Net interest-bearing debt as of 30 September 2023

NOK million

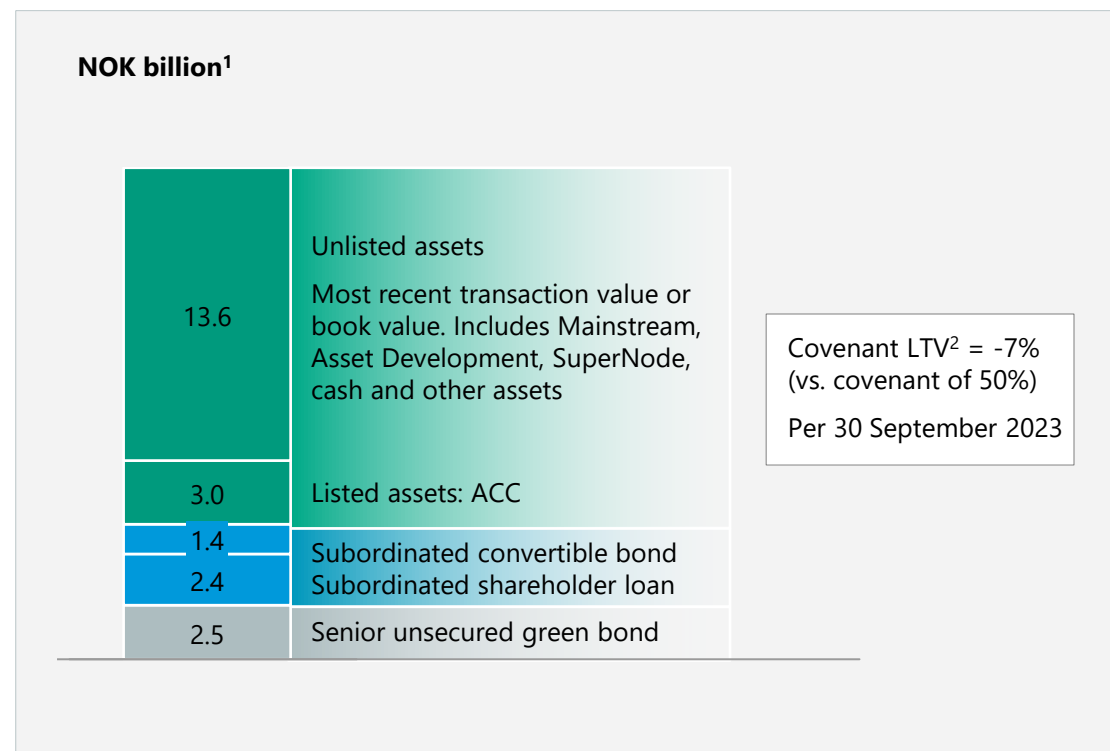


Capital structure at Q3 2023

Key figures



Capital structure



1. EURNOK of 11.2535 per 30 September 2023

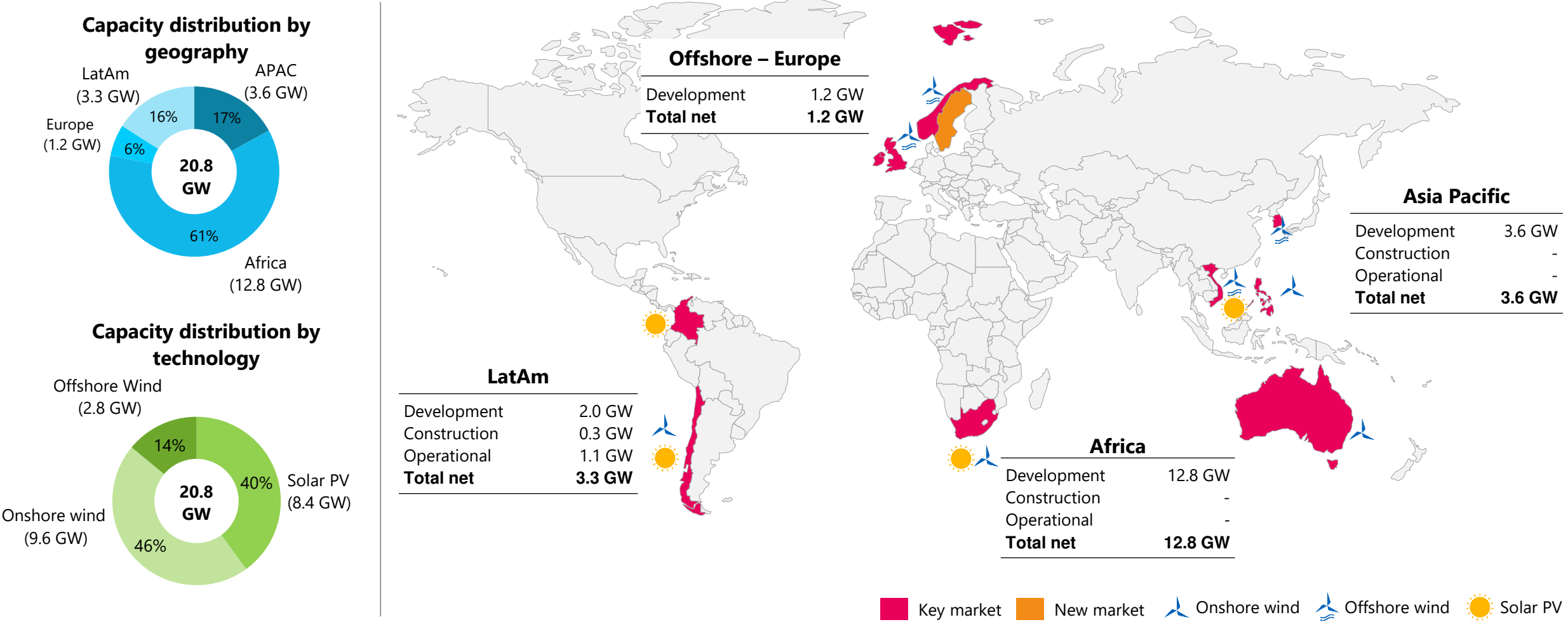
2. RCF covenant LTV = (Senior interest-bearing debt - cash) / (market value of listed shares, most recent transaction value for non-listed assets subject to material transaction with third parties, and book value of other assets). Interest-bearing debt for the covenant calculation is net of fees. For the convertible bond, NOK 348m is booked as equity at inception

A misty mountain landscape with a dark rectangular overlay on the left side containing the text 'Q&A'. The scene features rolling hills and mountains partially obscured by low-lying fog or mist. The lighting is soft and diffused, creating a serene and atmospheric mood. The dark overlay is positioned on the left side of the image, and the text 'Q&A' is written in a white, bold, sans-serif font within it.

Q&A

Global pipeline of wind and solar assets

Pipeline reflects assets in development, construction and operational



Note: All figures shown on a net ownership basis at 30 September 2023
Subtotals and totals may not equal the sum of the amounts shown due to rounding

Mainstream Project Overview

Asset	Portfolio	Country	Technology	Gross Capacity (MW)	Economic interest	Net Capacity (MW)	P50 Production (GWh/y)	FC	COD	PPA Tariff	PPA Volume (GWh)	PPA Tenor (years)
Operational												
Alena	Andes – Condor	Chile	Wind	86	100%	86	291	2019	2021	USD 43	528 ¹	20
Rio Escondido	Andes – Condor	Chile	Solar PV	145	100%	145	452	2019	2022			
Cerro Tigre	Andes – Condor	Chile	Wind	185	100%	185	463	2019	2022			
Tchamma	Andes – Condor	Chile	Wind	175	100%	175	456	2019	2022			
Valle Escondido	Andes – Huemul	Chile	Solar PV	105	100%	105	345	2020	2022	USD 39	638 ¹	20
Pampa Tigre	Andes – Huemul	Chile	Solar PV	100	100%	100	335	2020	2022			
Puelche Sur	Andes – Huemul	Chile	Wind	156	100%	156	472	2020	2023	USD 39	638 ¹	20
Llanos del Viento	Andes – Huemul	Chile	Wind	160	100%	160	453	2020	2023			
Operational Sub Total				1,112		1,112						
Construction												
Ckhúri	Andes – Huemul	Chile	Wind	109	100%	109	354	2020	2025	USD 43	374 ¹	20
Caman	Andes – Copihue	Chile	Wind	148.5	100%	148.5	514	2021	2025	USD 44	286 ¹	20
Construction Sub Total				258		258						
Total Operational and Construction				1,370		1,370						

Note: All figures shown on a net ownership basis at 30 September 2023

1. For PPAs in Chile, DISCOs have the right, but not the obligation to buy up to the contracted volume of the energy supplied by the generator. However, the DISCOs have the obligation to buy contracted energy prior to making spot market purchases and can only turn to the spot market when demand exceeds the contracted volume under existing PPAs. These Andes Renovables PPAs, which were awarded in 2016, have full CPI indexation.

Mainstream Project Overview

Asset	Portfolio	Country	Technology	Gross Capacity (MW)	Economic interest	Net Capacity (MW)	Target FC	Target COD	PPA Tariff ²	PPA Volume (GWh)	PPA Term (years)
Late stage development ³											
Caman 2	Andes - Copihue	Chile	Wind	49	100%	49	2025	2027	N/A	N/A	N/A
Entre Rios	Nazca - Humboldt	Chile	Wind	224	100%	224	2024	2026	N/A	N/A	N/A
Andrómeda	Colombia	Colombia	Solar PV	100	100%	100	2024	2026	N/A	N/A	N/A
Corporate PPA	South Africa	South Africa	Solar PV	100	100%	100	2023	2025	N/A	N/A	N/A
Kentani ⁴	Round 5	South Africa	Solar PV	75	100%	75	TBC	TBC	ZAR 374.79	N/A ⁵	20
Klipfontein ⁴	Round 5	South Africa	Solar PV	75	100%	75	TBC	TBC	ZAR 374.79	N/A ⁵	20
Klipfontein 2 ⁴	Round 5	South Africa	Solar PV	75	100%	75	TBC	TBC	ZAR 374.79	N/A ⁵	20
Leliehoek ⁴	Round 5	South Africa	Solar PV	75	100%	75	TBC	TBC	ZAR 374.79	N/A ⁵	20
Sonoblomo ⁴	Round 5	South Africa	Solar PV	75	100%	75	TBC	TBC	ZAR 374.79	N/A ⁵	20
Braklaagte ⁴	Round 5	South Africa	Solar PV	75	100%	75	TBC	TBC	ZAR 374.79	N/A ⁵	20
Sutherland ⁴	Round 5	South Africa	Wind	140	100%	140	TBC	TBC	ZAR 428.27	N/A ⁵	20
Waihoek ⁴	Round 5	South Africa	Wind	140	100%	140	TBC	TBC	ZAR 529.78	N/A ⁵	20
Rietrug ⁴	Round 5	South Africa	Wind	140	100%	140	TBC	TBC	ZAR 428.27	N/A ⁵	20
Dwarsrug ⁴	Round 5	South Africa	Wind	124	100%	124	TBC	TBC	ZAR 344.25	N/A ⁵	20
Libmanan	Philippines	Philippines	Wind	90	40%	36	2024	2026	N/A	N/A	N/A
Soc Trang Ph 1A	Vietnam	Vietnam	Offshore Wind	200	70%	140	2024	2026	N/A	N/A	N/A
Late stage development ³ sub total				1,657		1,643					
Remaining development projects						17.8 GW					
Total Development ⁶						19.4 GW					

Note: All figures shown on a net ownership basis at 30 September 2023

2. Base year for indexation: SA Round 5 projects is 2021

3. Refers to selected late-stage development projects only. Late-stage development refers to stage 4 & 5 projects, i.e. those at permit application and pre-construction stage

4. Round 5 projects awarded PPAs – Mainstream to develop and maintain a 25% economic interest under the terms of the JV with Globeleq / BEE shareholders post FC

5. PPA is full take-or-pay basis

6. Total Development refers to projects from stage 2 (land signing) through to stage 5 (pre-construction)

Mainstream Financial Information

Mainstream proforma accounts¹

EURm	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Revenue	44	43	44	50	46
EBITDA	(52)	(23)	(51)	(38)	(36)
EBIT	(64)	(456)	(65)	(457)	(48)
Net profit	(98)	(309)	(46)	(440)	(65)
Total assets	3,665	2,949	2,837	2,322	2,215
Cash	557	512	411	549	413
Equity	1,845	1,345	1,243	800	729
Liabilities	1,820	1,605	1,594	1,522	1486
Net interest-bearing debt	900	806	867	740	854

Highlights

- Mainstream's income statement is reflective of the principal activities of development, construction and operation of projects
- Market challenges remain in Chile with operators exposed to difference in prices at injection to the grid and withdrawal. The positive trend from Q2 has continued in Q3, mainly as a result of certain PPA suspensions and terminations and decreased spot prices. Commercial margin² in Q3 ended at EUR 16 million vs EUR 2 million in Q2
- Restructuring advisor costs for Q3 total EUR 19 million (Q2: EUR 9 million) included in EBITDA
- The Andes portfolio in Chile is the largest component of total assets at over EUR 1.7 billion, with the balance split across property, plant and equipment, cash and receivables
- Proceeds from sales in South Africa slightly below book values, with further potential gains dependent on reaching future milestones
- Senior and mezzanine debt is classified as current at 30 September, as there is no right to defer settlement beyond 12 months due to current negotiations with lenders
- Copihue project financing of EUR 78 million was repaid in full in Q3 resulting in recognition of previously deferred transaction costs of EUR 7 million and related interest rate swap gains of EUR 12 million, net of tax

1. Combined Mainstream and Aker Offshore Wind proforma accounts as reported in Aker Horizons

2. Generation revenue net of system cost and PPA commitment

Aker Horizons Asset Development financial information

AAD proforma accounts¹

NOKm	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023
Revenue	-	-	14	-	-
EBITDA	(81)	(103)	(57)	(63)	(45)
EBIT	(82)	(104)	(58)	(64)	(45)
Net profit	(88)	(111)	(67)	(82)	(49)
Total assets	569	776	892	933	942
Cash	109	167	215	187	121
Equity	227	462	660	717	727
Liabilities	342	314	232	216	215
Net interest-bearing debt	22	101	152	136	69

Highlights

- Income statement reflective of the key activities in the period
 - Continuing to mature the projects in the pipeline
 - Establishing partnerships on key assets
 - Focused business development activities to expand portfolio
- Project costs consist mainly of own hours and third-party study costs, where a large portion of the spend has been dedicated to maturing the Narvik and Rjukan projects
- Rjukan Green Hydrogen was awarded up to NOK 85 million in grants from Innovation Norway
- Assets of NOK 942 million are mainly related to industrial sites in the Narvik area
- Liabilities of NOK 215 million are mainly related to acquisitions in Narvik

1. Aker Horizons Asset Development is a fully-owned subsidiary of Aker Horizons. The proforma accounts include investments and activities in Narvik

Sustainability integrated in all we do

Sustainability commitment across four core themes



Planet-positive impact

- Our investment thesis is grounded in a desire to be planet-positive
- We commit to accelerating Net Zero commitments and decarbonization of industries



Respect for people

- We are dedicated to respect for human rights
- We ensure diversity, inclusion and a secure working environment



Prosperity for all

- We strive for our solutions to contribute to reduced economic inequality
- We engage in science, technology and innovation to support our sustainability agenda



Good governance

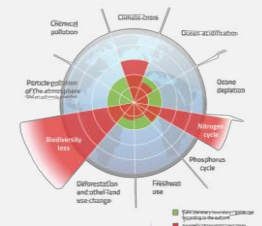
- We ensure good corporate governance throughout our organization
- Planet-positive impact is a top strategic priority

Incorporated into a responsible investment decision process and measures for responsible active ownership

Alignment with international frameworks



WE SUPPORT



RACE TO ZERO



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